

Navajo Area Indian Health Service Report

25th Navajo Nation Council
Spring Session
April 2023



IHS 2023 Agency Work Plan

The Indian Health Service (IHS) is developing and implementing a work plan to identify, assess, report, and manage enterprise-level risks that impact the IHS environment. In support of the agency's enterprise risk management efforts, the goal of the 2023 Agency Work Plan is to make an immediate impact on the Indian health system in alignment with the IHS mission and Strategic Plan.

2023 Agency Work Plan	PRIORITIES
	Patient Safety <ul style="list-style-type: none">Standardize patient safety and adverse event policies.Enhance standardization of the credentialing system.Enhance facility manager and safety officer training agency-wide.
	Human Capital <ul style="list-style-type: none">Further develop the Diversity, Equity, Inclusion, and Accessibility program.Improve personnel security operations.Implement a workforce development plan.Implement a workforce wellness plan that aligns with retention efforts.
	Operational <ul style="list-style-type: none">Improve the acquisition planning process.Expand Indian Self-Determination and Education Assistance Act training.Improve internal and external communication.Improve the policy clearance process.Assess for the most effective human resources structure.
	Financial <ul style="list-style-type: none">Further develop a national 105(I) lease program.Improve the Purchased/Referred Care financial process.
	Compliance/Regulatory <ul style="list-style-type: none">Implement governance standardization across the agency.Ensure a foundation of enterprise risk management.
	Strategic <ul style="list-style-type: none">Manage an adaptable strategy and long term plan.Enhance partnerships with tribes and urban Indian organizationsEnhance the sharing of data across the Indian health system.

The 2023 Agency Work Plan is a living document that outlines critical actions the IHS is taking over the next year to address risk priorities identified by IHS leadership. A workgroup will lead each activity to identify root causes and design an implementation and monitoring plan to demonstrate a measurable impact on the agency. The IHS remains committed to mitigating programmatic and operational risks before they arise. IHS Leadership is focused on increased and effective communication with Tribal and Urban Indian Organization (UIO) partners on this work while developing sustainable actions.

Overview

The IHS Leadership Team is developing and implementing an Agency Work Plan. This plan details critical actions that address priorities that directly impact IHS operations, improve communication, and ensure safe, quality, patient-centered care.

To address agency priorities, the IHS will provide rigorous management and oversight of resources to ensure the health care needs of American Indians and Alaska Natives are met.

The work plan outlines critical priorities that will guide agency improvements over the next year and complements ongoing activities to improve patient safety and provide critical oversight of our programs. In 2021, the IHS developed an action plan to meet the U.S. Government Accountability Office's (GAO) criteria for being removed from their high-risk list. That effort provides a foundation upon which the agency will move forward with implementing the 2023 Agency Work Plan.

Navajo Area Indian Health Service Navajo Nation Council – Spring Session April 17, 2023

This report provides general Indian health information, updates, and summarizes significant activities of the Navajo Area Indian Health Service (NAIHS) for the months January, February, and March of 2023. The NAIHS truly appreciates the continued relationships with Navajo Nation and San Juan Southern Paiute leaders and looks forward to our continued partnerships in improving the health status of the Native Americans and Alaska Natives served.

AREA OFFICE

Leading Change: *This core management element involves the ability to bring about strategic change, both within and outside the organization, to meet organizational goals. Inherent in this element is the ability to establish an organizational vision and to implement it in a continuously changing environment.*

- Gallup Indian Medical Center (GIMC) Replacement Facility Site Selection: The GIMC Phase II site selection study and report is being completed by the Navajo Nation under a Title I P.L. 93-638 contract with the Indian Health Service. Phase II of the site selection process for the GIMC Replacement Facility is near completion. Phase II includes an in-depth assessment of the top-rated site (i.e. Rehoboth Site), a legal land survey, flood plain analysis, soils reports, archaeological and historical data collection, and an environmental assessment. Navajo Nation is highly interested in choosing a site that will support future expansion and economic development opportunities. The IHS continues to collaborate with the Navajo Nation to support future phases of the GIMC Replacement project. The Navajo Area IHS intends to begin work updating the replacement facility's Program of Requirements (POR) and the Program Justification Document (PJD) as required for new health facility construction projects.
- The new Pueblo Pintado Health Center design was awarded on April 20, 2021. As of December 21, 2022, the professional design phase was 98% complete. The construction phase request for proposals is in the early stages and it is anticipated that a construction contract will be awarded within 12 months, with a contract awarded June 2024. The health center is projected to be completed by September 2026.

The Staff Quarters Request for Contract is scheduled to be issued March 2024 with a contract to be awarded by December 2024 for a Design-Build Contract. Design of the Staff Quarters is anticipated to take six months from contract award followed by actual construction with all work scheduled to be completed by September 2026, the same time the Health Center is completed.

The Navajo Area Indian Health Service has included the Pueblo Pintado Steering Committee, the Navajo Nation Department of Health, and Navajo Nation Health Programs in the design development. The Pueblo Pintado Steering Committee includes members from the communities of Canonicito, Whitehorse Lake, Torreon, Ojo Encino, and Pueblo Pintado. The participation of the NAIHS, the Navajo Nation Health Programs, and community members

will help design a state of the art health center that is both functional and respectful of the community and their cultural beliefs.

- The Crownpoint South Quarters Repair-by-Replacement Design was awarded in August 2021. The design kickoff meeting was held on September 23, 2021. The scope of work for this project is to complete a design for the replacement of 33 quarter units. The current Longmark units were built in the 1950's and are beyond their useful life. The new quarters will be energy efficient and bring the quarters into the current century. The project design will include the evaluation of the existing infrastructure, replacement of infrastructure if needed, and a complete design package for the construction of 33 new quarter's units. These new units will help with recruitment and retention of staff for the Crownpoint Hospital. During the design process, the Service Unit collaborated with the local CLUPC group to make decisions on building color schemes for the updated look of the community. The Crownpoint Service Unit is building coalitions to help incorporate stronger relationships with the community.

The project has reached the 100% Construction Documents milestone. In conjunction with the IHS A/E Design Guideline, the review of design has highlighted the energy efficiency and long-term sustainability of the updated Government Quarters subdivision. As part of the design investigation the breached berm, located south of the Longmark quarters, has become a discussion point. The NAIHS is to schedule discussions with the Navajo Region BIA to discuss the repair of the berm. IHS HQ would like assurances the berm will retain water and the new quarters will be protected against future flooding. All funding for the project is available and we anticipate the construction project to go out for bid in the summer of 2023, once the berm issue is discussed and resolved.

- The Tsaille Quarters Project was selected to receive \$21,500,000.00 in non-recurring expense funds (NEF) to construct approximately 30 new quarters and all required infrastructure. The Program Justification Document for Quarters (PJDQ) and the Program of Requirement for Quarters (PORQ) show a total need of 98 new quarters needed to house staff of the Tsaille Health Center. This first phase of the project will design and construct approximately 30 new quarters. This project will help in the recruitment and retention of health professionals for the Tsaille Health Center. An Engineering Services project manager has been assigned and the project will be proceeding. Currently, the project is being amended for the type of quarters, from single family homes to apartment buildings and multiplex homes.
- The Navajo Area Indian Health Service Sanitation Deficiency System (SDS) listing of projects is reported to the Navajo Nation annually. The most recent letter is dated February 3, 2023. The SDS report listed 264 reportable sanitation facilities projects totaling approximately \$682.2 million. (Please see the attached SDS letter)
- The DSFC staff completed project documents for the Fiscal Year 2022 Infrastructure Investment and Jobs Act (PL 117-58) budgets that include \$128 million for Tier 1 Project Funding; \$19 million for Tier 1 Design & Construction; and \$4.2m for Tier 2 & Tier 3 Planning, Design, & Construction, for a total of \$151 million.
- Lastly, the DSFC received \$2.69 million for the Fiscal Year 2021 IHS ARPA for the "delivery of potable water" in which the DSFC staff are working on completing construction project documents.

- Navajo Area Office Finance held individual meetings with each service unit to review unpaid invoices and discuss actions needed to clear aging invoices. Navajo Area Finance will continue holding individual meetings with the service units. Navajo Area Finance has resumed hosting bi-weekly virtual Accounts Payable (AP) meetings. The purpose of these calls is to resolve issues that hinder the payment of invoices. Attendees include Navajo Area Finance AP team, each Service Units' Finance AP team, Acquisitions, and Receiving Agents. Issues not resolved at the Navajo Area is escalated to IHS Headquarters AP team. Currently, there is an AP Navajo Area Finance Policy and Procedures in draft form highlighting payment processes, which will assist in providing additional guidance in the payment process.
- In addition, recently, I observed the annual inventory of administrative supplies and noticed the team going back and forth in the warehouse. There were a lot of wasted movements and time. The Gallup Regional Supply Service Center (GRSSC) team has begun centralizing the office supplies in one location and seeing the results for efficient inventory management. In addition, the warehouse staff is revising the labels to include the amount of stock to hold at one given time, known as the par level. Overall, centralizing current products has successfully made the pulling, packing, and issuing of supplies more efficient.
- In alignment with the IHS 2023 Agency Work Plan, two Navajo Area Office Personnel Security staff assisted IHS Headquarters Office of Human Resources, Division of Personnel Security and Ethics with adjudicating 285 personnel background security clearances.
- Increase the focus on optimizing collaborative tools and mobility to minimize disruption of healthcare services and operations (MS Teams, Skype, MS SharePoint, digital whiteboard purchase, etc.). Microsoft (MS) Teams is now fully available for Navajo Area IHS staff and the DIT is leading training and project planning for Navajo Area Office and federal service units. Presently, there are issues in MS Teams where not every portion of the application is available. The DIT staff is working through these issues with IHS Headquarters Office of Information Technology to employ Teams application solutions.
- Recognizing challenges are not problems that limit our ability to promote virtual care yet be challenged to explore ways to find the answers to our challenges through people, processes, and tools (telemedicine, telehealth, RN triage telephone services). Defining an alliance with NAO and SU CIOs for excellence in virtual collaborative efforts and exchange in IT leadership, technology, and solutions, for optimal performance of mirrored services.
- Having assumed responsibility for overseeing the Native Americans for Community Action (NACA) Urban Indian Organization (UIO) contract, the Navajo Area IHS - Office of Tribal Partnership (OTP) has been engaged in a number of new UIO-related activities. These activities included reviewing NACA's 4-in-1 grant renewal proposal as well as performing an in-person performance monitoring visit at the end of March 2023.
- During February and March of 2023, the Office of Tribal Partnership (OTP) staff endeavored to digitize a large portion of paper files the office has related to Public Law 93-638 contracting and compacting as far back as 1995. Having digital copies of these important documents will improve response times to information requests and aid in historical research. The documents relate to government-to-government activities carried on between the

NAIHS, the Navajo Nation, and the San Juan Southern Paiute Tribe, including contracts and compacts under the Indian Self-Determination and Education Assistance Act (ISDEAA).

- The Indian Health Service is in receipt of a 105(l) lease proposal from Sage Memorial Hospital (Sage). Staff from the Navajo Area is consulting with staff from IHS Division of Engineering Services to review the lease proposal, which has the potential to provide significant additional facilities funding to Sage. Tuba City Regional Health Care Corp is the only entity that has successfully entered into a 105(l) lease with the IHS.
- Under the Indian Self Determination and Education Assistance Act § 5324 Contract or grant provisions and administration. Upon the request of an Indian tribe or tribal organization, the Secretary shall enter into a lease with the Indian tribe or tribal organization that holds title to, a leasehold interest in, or a trust interest in, a facility used by the Indian tribe or tribal organization for the administration and delivery of services under this Act. The Secretary shall compensate each Indian tribe or tribal organization that enters into a lease under paragraph (1) for the use of the facility leased for the purposes specified in such paragraph. Such compensation may include rent, depreciation based on the useful life of the facility, principal and interest paid or accrued, operation and maintenance expenses, and such other reasonable expenses that the Secretary determines, by regulation, to be allowable.
- The Navajo Area IHS - Office of Quality and Patient Safety selected a team to develop a quality dashboard with standard measures. The group meets on a routine basis to define measure criteria and streamline data reporting processes.

Leading People: *This core management function involves the ability to lead people toward meeting the organization's vision, mission, and goals. Inherent in this element is the ability to provide an inclusive workplace that fosters the development of others, facilitates cooperation and teamwork, and supports constructive resolution of conflicts.*

- The NAIHS Acquisition Program continues to work to ensure all Federal Contract Specialist attain their formal Federal Acquisition Certification in Contracting. There are three levels of certification that depend upon job experience, education, and meeting certain training requirements. The NAIHS Acquisition Program currently have five FAC-C Level Three (3) certified, four FAC-C Level Two (2) certified, and three FAC-C Level One (1) certified with fourteen (14) Contract Specialists remaining. For the Second Quarter of the FY2023, one Contract Specialist attained his FAC-C Level One (1) certification.
- The Gallup Regional Supply Services Center team is building interpersonal skills to enable a cooperative work environment and enhance the team dynamic. The team is quite diverse, with individuals with various skill sets and perspectives. Therefore, to accomplish goals and objectives, several work sessions were held with staff members to learn how to set small goals and to provide quality service not only to one another but also to external customers. The work sessions also allowed for improved teamwork and information sharing. For example, one goal we established is to make sure products ordered via a credit card are received and paid for within the same month of the order. Each team member is aware of the goal and strives to work diligently with Vendors and Suppliers to have products delivered. Unfortunately, about 10% of the orders are pending delivery due to manufacturer backorders. Another example is enhancing the staff's knowledge of various purchase orders, such as blanket purchase agreements. The staff is aware of monitoring the contract's performance

period, the allocation base funding, and the disbursements of payments. The enhanced knowledge has helped to monitor every transaction of the purchase orders. Recently, a vendor informed the GRSSC finance team of two outstanding invoices estimating \$36,000.00. The staff countered the claim with relevant receipts and invoice payment information. As a result, the vendor had to modify the invoices to zero balances. The increased knowledge ensures that vendors no longer take advantage of our company and the staff. Thus, the staff can confidently handle issues.

- The Navajo Area continues to pace above 90% completion in core employee training: 2022 Protecting Children from Sexual Abuse by Health Care Providers; IHS Overview of Trauma-Informed Care and Historical Trauma; EEO Awareness/No FEAR Act; and 2022 Emergency Preparedness Training.
- December 2022 DIT CIO has completed the introductory phase of the Site Assessments in Navajo Area IHS. DIT Teams will be assigned to include a detailed assessment of the Sites with completion of reports no later than April 2023.
- Information Technology Training for IT Technicians across Navajo Area continues to be a growing issue and DIT is committed to employee performance improvement for all of NAO IT. NAO IT is exploring current training programs for the certifications of all IT Specialists within Navajo Area. A well-trained employee is an employee who will provide exemplary services when called upon and leads to successful employee retention.
- As the US continues to deal with the deadly epidemic of opioid use disorder, the Office of Tribal Partnership (OTP) is working with the Navajo Area Pharmacy Consultant and the Navajo Nation Division of Public Safety to establish a Naloxone Memorandum of Understanding agreement that would enable IHS to provide Naloxone and Naloxone administration training to Navajo Nation staff. Parties have agreed to the language of this agreement, and IHS awaits final signature from President Nygren.
- Navajo Area Office of Quality and Patient Safety is in the planning phase of establishing an Area Risk Management Committee to collaborate on Risk Management and Patient Safety issues.

Business Acumen: *This core management function involves the ability to manage human, financial, and information resources strategically.*

- The NAIHS Acquisition Team continues to work on awarding area wide consolidated contracts. This allows for the Service Unit Acquisition Team to immediately acquire the medical facility's needs in a timely manner while still meeting critical Federal Acquisition Regulations statutes. The NAIHS Acquisition Team have been working on four large area wide contracts: professional nursing service contract, physician service contract, revenue cycle management contract, and teleradiology contract. All four mentioned herein have a tentative award date for FY2023 with services to commence in FY2024.
- Navajo Area Human Resources staff process activity for various salary incentives, e.g. Recruitment, Relocation, Retention, and Title 38 Physician Dental Pay, etc. Activity is

initiated to recruit and retain staffing to meet the mission of IHS in providing comprehensive health care to our Native Americans and Alaskan Natives. In FY 2023 (Q2), a total of 175 requests for salary incentives were approved. New hire requests for salary above the minimum rate and recruitment incentives totaled 46% of packets processed. Retention Incentives to retain current federal employees made up 39% of packets processed.

- **FY 2018-2020 Reconciliations with Title V Compactors:** The Office of Tribal Partnership (OTP) has successfully completed reconciliations with the Navajo Nation's three Title V Compactors: Tuba City Regional Health Care Corporation (TCRHCC), Winslow Indian Health Care Center (WIHCC), and Utah Navajo Health System (UNHS). OTP appreciates Compactor's patience as it works with IHS Headquarters to process all funding balances due. Reconciliations touched upon all aspects of IHS funding including salaries for Commissioned Officers and Contract Support Costs (CSC).
- **Multi-Year Funding Agreement (MYFA) Negotiations with TCRHCC:** As TCRHCC's FY 2019-2023 MYFA draws to a close, the Office of Tribal Partnership (OTP) and TCRHCC have initiated pre-negotiations to establish a successor agreement. This new agreement will include updates to funding information and to PSFA descriptions among other important changes.

Results Driven: *This core management function involves the ability to meet organizational goals and customer expectations. Inherent in this element is the ability to make decisions that produce high-quality results by applying technical knowledge, analyzing problems, and calculating risks.*

- The NAIHS Acquisition team continues to work towards meeting their small business goals as required by the Federal Acquisition Regulation. This includes awarding to Indian Owned Small Business firms. The below data reflects percentage achieved for the NAIHS and for all IHS for the Fiscal Year 2023 Second Quarter:

Category	NAIHS Dollars Obligated Total	NAIHS% Achieved	NAIHS% Goals	IHS% Achieved	IHS % Goals
Small Business	\$51,720,289.30	41.28%	32.50%	39.16%	41.64%
Small Disadvantage Business	\$23,085,764.61	18.42%	5%	19.06%	20.24%
Service Disabled Veteran Owned Small Business	\$3,810,029.39	3.04%	3%	6.96%	8.8%
Woman Owned Small Business	\$11,880,557.52	9.48%	5%	11.50%	6.45%
Certified HUBZone Small Business	\$25,968.53	0.55%	3%	1.15%	4.25%
Buy Indian	\$11,232,698.00	9.0%	---	23.0%	20%

- Navajo Area Personnel Security staff process activity for employees, contractors, and volunteers. Activity is initiated due to hiring or renewal of Personnel Identity Verification cards. In FY 2023 (Quarters 1 and 2), the Navajo Area Personnel Security staff completed 1,298 suitable determinations and 339 cases were discontinued due to non-compliance or

unsuitable determinations. The average days to clear all types of cases was 23.64 days. The volume is on target to meeting the 3,000+ process requests seen in FY 2021 and FY 2022.

- **Contract Support Costs:** The Office of Tribal Partnership (OTP) continues to work with IHS Headquarters to refine processes for calculating and paying out both current and prior year CSC in a timely fashion. Until final reconciliation and closeout, CSC award amounts are subject to change based on a number of factors. The issuance of the annual Medical Inflation Factor, changes to indirect cost rates determined by the Interior Business Center and Division of Cost Allocation, the publication of audited financial statements, and various program funding adjustments can all require the recalculation of CSC and funds requests from the U.S. Treasury. OTP strives to update data pertinent to CSC as soon as possible, but recognizes that improvements in coordinating with IHS Headquarters will improve efficiency.
- Navajo Area Office of Quality and Patient Safety is coordinating with Partnership to Advance Tribal Health (PATH) advisor to offer Team STEPPS Master Trainer courses at the hospital facilities. The training aims to optimize patient outcomes by improving communication and teamwork skills among healthcare professionals. Individuals that complete the courses will be certified to become Team STEPPS trainers and offer training.

Building Coalitions: *This core management function involves the ability to build coalitions internally and with other federal agencies, state and local governments, nonprofit and private sector organizations, foreign governments, or international organizations to achieve common goals.*

- The Navajo Area IHS continues to develop partnership with various educational institutions, state and federal entities to continue to support the shortage in professional health care staffing in various formalities: volunteers, interagency agreements and residency programs. In addition to providing health care services, there are several agreements that are established with local entities to provide space for execution of COVID-19 and Flu Vaccinations in each community. For the Fiscal Year 2023 Second Quarter, our office has established and renewed a total of 22 agreements with a current total of 31 agreements altogether for FY2023. All aimed to support the mission of NAIHS in terms of containing an adequate number of healthcare professionals, and creating space to ensure the Navajo Nation communities are vaccinated against COVID-19 and the annual Flu.
- The NAIHS Acquisition Program has submitted a formal request for Acquisition Support to the Department of Interior Business Center for services to be provided to the Shiprock Service Unit. The assistance request is submitted due to the large amount of additional funding attained resulting in an increase of need, and the increase of need is not matched with the adequate number of Acquisition Staff. The Shiprock Service Unit continues to recruit Acquisition team members with also seeking assistance from the Gallup Service Unit Acquisition Team. The assistance is sought in order for the facility to meet their Fiscal Year End spend goal. The Federal Agency Acquisition Support Centers continue to be available to all other service unit locations that continue to struggle to recruit new team members.

- Along with Centers for Medicare & Medicaid Services (CMS), the Navajo Area Acting Business Office Coordinator brought the I/T/U (IHS/Tribal/Urban) virtual training to the Navajo Area during March 20, 2023 through March 29, 2023. The federal service units, tribal and urban partners participated in the two-week training opportunity. Topics covered during the virtual training were CMS Tribal Affairs Updates, Medicare, Medicaid, Social Security, Coding, Billing, and Outreach and Education. Over 120 registered for this virtual training and plans are underway for next year's training.
- Information Technology Continuing of Operations Planning/Disaster Recovery
 - a) September 21, 2022 the city of Gallup and surrounding areas experienced a network outage that impacted all businesses in the Gallup Area. Rehoboth Hospital and Gallup Indian Medical center were both impacted by the outage causing great concern as the outage directly impacted patient care.
 - b) November 11, 2022 Navajo Area and the local communities suffered a significant power outage that crippled the IT infrastructure at the Area office temporarily.
 - c) November 29, 2022. Chinle and surrounding communities suffered a significant network outage that caused a major disruption in patient services as the hospital was down 3 business days.
 - d) NAO-DIT is spearheading the business needs for Hospitals to remain operational in the event of these network outages that have plagued the region in recent years. (8 times in the last 4 years – Gallup Area)
 - e) Coordination with McKinley County Emergency Services, GIMC, RMCH, and the City Emergency Responders are all part of the NAO efforts to remedy these services which will also lay the ground work for other communities in where IHS clinics reside in throughout Navajo Nation. The NAO DIT staff will be meeting with local network providers and power providers in the coming weeks to proactively look at what needs to happen to ensure direct patient services remain unaffected by these power and network outages that are more common than necessary.
- Crownpoint is resuming its partnership with NTUA to share knowledge, technology, exchange, and resources in areas of broadband, radio communications, colocation, backup, and failover solutions (2018 Free Space Optics FDA Grant participant).
- Working in together with stakeholders to accomplish dynamic services to advance technical capabilities abroad (Camera Surveillance, Access Control System, AlarmCo-Fiber Optic network expansion, Moonwalk).
- Embrace wireless technology while seeking partnerships to accomplish adaptive solutions for immediate yet sustaining services (August Starlink activation, Verizon 500MPIP 12/16/22 FOC date, and Pueblo Pintado 50MPIP in-progress, broadband services).
- The Department of Health & Human Services invites Tribal leaders to contribute to the planning for the Annual Tribal Budget Consultation on April 18-19 in Washington, DC. The consultation provides a forum for Tribes to collectively share their views and priorities with HHS officials on national health and human services funding priorities and make recommendations on HHS's FY 2025 budget request. Tribal Leaders may register to attend the in person meeting: <https://forms.office.com/g/S8QyuYVmdg>. This will help us ensure appropriate arrangements are made prior to the consultation session. Written comments may

also be submitted for the Annual Tribal Budget Consultation through May 19, 2023, to consultation@hhs.gov.

- HHS Annual Regional Tribal Consultations Summer 2023: Each of the ten HHS regions will be hosting consultations with regional Tribes to discuss programmatic issues and Tribal priorities. Each session will include one-on-one opportunities with regional leadership. The save the dates for all regions are noted in the February 16, 2023 [Dear Tribal Leader Letter](#) as the Annual Tribal Budget Consultation. Details for Region 9 which the Navajo Nation fall under will be held June 28-29 in Phoenix, Arizona. Additional information will be forthcoming.
- Navajo Area Office of Quality and Patient Safety, Risk Management Coordinator completes site visits at the Service Units and meets with the Risk Managers to improve communication for future collaboration on Risk Management initiatives.
- Navajo Area Office of Quality and Patient Safety, Clinical Application Coordinator participates in the IHS Modernization project that includes transitioning a standard electronic health record graphical user interface, one facility within Navajo volunteers to be part of the initial project.
- Navajo Area Office of Quality and Patient Safety coordinates with HQ Office of Quality for Service Units to complete Patient Safety Program Assessments. IHS is seeking baseline data on the Service Units' level of patient safety programs. The results of the assessments can identify strengths and opportunities for improvement within our healthcare systems.

SERVICE UNITS

Leading Change: *This executive management function involves the ability to bring about strategic change, both within and outside the organization, to meet organizational goals. Inherent in this element is the ability to establish an organizational vision and to implement it in a continuously changing environment.*

- The Chinle Service Unit (CSU) continues to provide care to all patients presenting to the Emergency Department, stabilizing and transferring those with critical illness or injury, despite operating during a time of region-wide limitations of hospital capacity to accept and EMS units (ambulances, helicopters, and airplanes) to transport patients. This regional limitation impacts the patients awaiting transfer as well as patients awaiting care in the Emergency Department (ED).
- CSU continues to expand access to full-spectrum care by integrating “Point of Care Ultrasound” (POCUS) throughout the hospital, enabling clinicians to expand their diagnostic tools; training more clinicians in acupuncture to better deal with chronic pain; increasing pain-control options for patients in labor; extending access to vaccination throughout the hospital; and increasing access to testing and treatment for Syphilis and other sexually transmitted infections.

- Tsaile Health Center (THC) continued to provide COVID-19 testing and vaccinations within the Outpatient Department Clinic. All services provided outside the health center during the COVID-19 pandemic have been brought back into the facility. COVID-19 screening questionnaires continued at the front entrance to distance symptomatic patients from patients who had regular appointments and those visiting the Pharmacy. The mask mandate inside the health center continues. COVID-19 home test kits continue to be available for patients and visitors.
- Pinon Health Center (PHC) continued providing the following services: COVID testing for those patients wishing to be tested; outdoor swabbing and in-house negative pressure rooms to support infection control; continued additional COVID funded Nurse Practitioners to help with ongoing COVID patient assessment needs, test results and cross-covering other clinical services as needed; removed entry way COVID screening requirement; COVID awareness and precautions remain including mask requirement for staff, patients and visitors; continued close communication with Public Health on COVID monitoring and awareness for COVID trends. Pinon Health Center has returned to normal patient flow in the Outpatient Clinic including pre-triage to help patients receive appropriate and timely services.
- The Chinle Wellness Center (CWC) facility has been closed since March 2020 due to the COVID-19 emergency response. As the pandemic continued, return of the emergency response team members to regular duties allowed CWC staff to begin providing limited services focusing on physical activity education at outpatient clinics. CWC staff will focus on physical activity best practices to increase awareness, knowledge and skills on the benefits of physical activity, and how being physically active can provide health benefits. These services will be provided at external locations where space is available through collaborative efforts. The intent of this project is to begin implementing new and improved services to help reconnect Chinle Service Unit patients to Wellness Center services. Beginning April 3, 2023, CWC will begin providing telehealth visits. This service will continue until the Wellness Center facility fully reopens.
- The Crownpoint Division of Nursing is committed to supporting the Patient Centered Medical Home (PCMH) model and has posted the promotion of our care teams (i.e., providers and nurses) on bulletin boards in waiting areas and is encouraging patient involvement in care. Our Health Literacy Performance Improvement Team was also established to ensure that our patients and community members are able to access and understand printed information provided to them with the goal of optimizing their health.
- A comprehensive immunization program is offered to every patient at Crownpoint Hospital, including the COVID-19, influenza, and all other immunizations.
- The Gallup Service Unit Internal Medical Clinic (IMC) High Utilizer Team meets monthly to address patients who frequently visit Gallup Indian Medical Center Emergency Department. The patients are linked with outreach case managers, housing and treatment resources, and certified peer support workers to reduce costly emergency transports.
- On March 20, 2023, the Tohatchi Health Center (THC) Eye Clinic began scheduling appointments for patients at least one month in advance along with additional 2-3 appointment slots per week. The clinic has also doubled the number of scheduled patients

Tuesdays through Thursdays and will maximize space in the clinic to make eye visits more comfortable for patients and staff.

- The Gallup Service Unit Division of Nursing developed a 2023 Recruitment and Retention Plan to outline activities focused on recruiting and retaining qualified licensed nursing staff for Gallup Indian Medical Center. Along with this plan, the Nursing Division also worked on a Succession Plan with a focus on restructuring the division to ensure appropriate staff provide safe, quality direct patient care. This includes licensed Nurses as well as support staff—Nursing Assistants and Medical Support Assistants.
- The Gallup Service Unit Division of Nursing completed Government Performance and Reporting Act (GPRA) data entry into the electronic health record during each patient visit. The primary purpose was for Nursing Staff to screen and triage patients, make assessments and capture data for each prevention and screening activity.
- Kayenta Service Unit (KSU) Division of Information Technology (DIT) continues to volunteer and participate with the National RPMS Team requests for alpha and beta testing sites for RPMS patches with upgrades to the Health Information Technology (HIT) applications that interface with RPMS. During the 2nd quarter, DIT tested one Radiology mega-bundle and one mini-bundle patch with the Radiology Department.
- The Kayenta Service Unit - Division of Information Technology (DIT) collaborated with United States Department of Veterans Affairs IT Department representatives and upgraded cable management within the server room for the VA network equipment. The IT cabling and network equipment are now professionally installed and organized.
- Kayenta Health Promotion/Disease Prevention School Health Program collaborated with the Chilchinbeto Community School to offer a nine session evidence-based physical education & physical activity program utilizing the SPARK (Supporting Partnerships to Assure Ready Kids) curriculum. This structured physical education/recreational program was offered to help foster a positive school environmental and behavioral changes among students by providing a coordinated package of highly active curricula with the use of content-matched sports equipment.
- The Kayenta Health Promotion/Disease Prevention (HPDP) School Health Program collaborated with the Navajo Nation Head Start program every Tuesday in the month of February 2023 to March 2023 for structured physical activity lessons and health education sessions to early childhood students to promote wellness, increase physical activity in the classroom.
- The Kayenta Health Promotion Coordinator submitted the 2023-2028 Special Diabetes Initiative (SPDI) Competitive Grant application (1 grant cycle = 5 years) on behalf of the Kayenta Service Unit's Diabetes Clinical Program, Kayenta Wellness Center, and the Kayenta HPDP Program. A confirmation of Notice of Award was received in March 2023 by the Navajo Area Office HPDP/Diabetes Office from the Division of Grants Management. This grant will run over the course of five years at which time the KSU will need to apply again for the next cycle of SPDI funding.

- Kayenta Service Unit leadership is happy to report that the Kayenta Health Center and Inscription House Health Center were awarded \$16,400,000.00 to design and construct two 19-unit apartment buildings (staff quarters units). The projects are being funded by Department of Health and Human Services – Non-Recurring Expense Funds (NEF).
- The Kayenta Service Unit (KSU) Clinical Nursing Team and Ambulatory Care Team celebrated the successful outcome of The Joint Commission (TJC) survey for Primary Care Medical Home (PCMH) certification and accreditation. Kayenta Outpatient Primary Care services worked diligently preparing for the TJC survey and PCMH certification since pre COVID pandemic year 2019. The PCMH model encourages patients and their provider teams to work closely together to ensure that care is more comprehensive, coordinated and consistent. Putting patients first and in the center of care is one of the elements of PCMH. The Joint Commission accepted our Evidence of Standards Compliance and renewed our Ambulatory Health Care Accreditation along with an initial Certification for Primary Care Medical Home (PCMH) on March 29, 2023.



Photo: CEO, Kayenta Leadership Team with Primary Care Team

- The Inscription House Health Center acquired two ‘Operation Warp Speed’ trailers during the quarter and intends to use them to free up office space within the health center, which will thereby free up patient care rooms and enhance healthcare services for our community. The objective is to improve services by expanding our footprint. Inscription House Health Center staff continues to safely meet our population’s medical needs alongside our COVID-19 response efforts.
- The Four Corners Regional Health Care Center’s outdoor COVID Car Clinic was relocated back into regular clinical operations. Patients can call the clinic to schedule same day testing and/or vaccination. In 2022, the team tested 1,036 individuals through the car clinic; and administered 7,056 vaccines since December 2020.
- The Four Corners Regional Health Care established a weekly Veterans Support Group as part of an IHS initiative to improve access to care and services for veterans closer to home in a culturally sensitive environment. The group meetings are scheduled from May 24 to July 12, 2023, every Wednesday from 3:00 PM to 4:30 PM. Individuals may contact Tina Clarke at (928) 656-5143 for more information.

- In March 2023, LCDR Shealyn Lucero, an enrolled member of the Navajo Nation and a United States Public Health Service Commissioned Corps Officer, was chosen to be the new Director of Dziłth-Na-O-Dith-Hle Health Center (DZHC). With extensive education and experience in nursing, LCDR Lucero is equipped with the requisite knowledge and skills to lead organizational change, manage the healthcare system, support improved customer service and collaborate with the community. The permanent appointment of LCDR Lucero is critical to the mission of the IHS and Shiprock Service Unit and, most importantly, to the community of DZHC.
- The Outpatient Department employees at Dziłth-Na-O-Dith-Hle Health Center (DZHC) conducted a performance improvement project to study incoming telephone calls received at DZHC. Data were collected on daily and hourly incoming telephone calls to identify the most frequent types of calls during the day and week. The majority of the incoming calls were found to be from patients asking for medical appointments, prescription refills, medical emergencies, and directions. The goal of this project was to improve the phone answering system and patient experience.
- The growth and success of Shiprock Service Unit's clinical programs to improve medical services has been under the direction and leadership of Ouida Vincent, M.D., Clinical Director. Dr. Vincent led a dedicated team of medical employees to improve the same day access in clinics, reduce wait times rates, integrate mental health services into clinics, increase access to care for patients with high-risk diabetes, implement telehealth services, and hire more specialty doctors. As an executive member, Dr. Vincent worked closely with executive colleagues and clinical teams to establish a Level IV ER trauma center, a Family Medicine residency program, an Emergency Medicine Geriatric program to improve care for older adults and elderly patients, and many other specialty programs. During the pandemic, Dr. Vincent kept the following essential health services open to the community: emergency surgery, emergency dental care, high-risk chronic care (cancer, renal disease, etc.), infusion clinic, family medicine, internal medicine, prenatal care, rehabilitation, wound care, and optometry. Because of her dedicated leadership, SRSU maintained accreditation status by the Joint Commission and Patient Centered Medical Home certification. With shortages of highly qualified clinical directors in rural areas, we thank Dr. Vincent for her dedication and vision for Shiprock Service Unit.
- March is National Nutrition Month. The 2023 theme is Fuel for the Future. Each year, 23 employees in the Northern Navajo Medical Center Nutrition & Dietetics Department celebrate the National Nutrition Month to bring recognition and awareness of the importance of eating healthy meals. To celebrate, cashiers, food service workers, cooks, dietitians, and supervisors prepared and served several healthy meals in the cafeteria, honored the dietitians with a meet and greet with employees and handed out information on healthy eating. As a team, they provide thousands of meals per year. Thank you to the employees in the Nutrition & Dietetics Department. You have made positive impact on our hospital and community!

Leading People: *This core management function involves the ability to lead people toward meeting the organization's vision, mission, and goals. Inherent in this element is the ability to provide an inclusive workplace that fosters the development of others, facilitates cooperation and teamwork, and supports constructive resolution of conflicts.*

- The Chinle Service Unit has been recognized for local efforts in receiving grant awards and national recognition for both the Zero Suicide Initiative (ZSI) and Sexual Assault Nurse Examiner (SANE) programs.
- Each year, Chinle Service Unit's Public Health Division develops strategies on how increase vaccination rates. This year, the Pinon Health Center's Department of Health Promotion and Disease Prevention (HPDP) developed an alternative strategy. Using the Navajo cultural imitation of Coyote (Maii) stories to teach moral values and ethics through COVID-19 (C19) prevention strategies. In the Navajo culture coyote is depicted as a mischievous character, where he/she tends to conduct himself/herself in the wrong manner. One of the coyote's counterpart is the horn toad (Cheii), who always offers proper guidance to help Coyote. In the Navajo culture, parents/grandparents teach their young children about moral values and ethics at an early age. Navajo cultural knowledge will be used to connect characters in the coyote stories to reinforce importance of COVID-19 prevention practices. The project service location includes nine communities: Cottonwood/Tselani, Low Mountain, Whippoorwill Spring, Blue Gap/Tahchee, Pinon, Hardrock, Forest Lake, Black Mesa/Kitsilli, and Many Farms. Students from these communities attend five schools in the local region. Three comic stories will be produced by July 30, 2023. Students may either obtain comic books by manual print or electronically download from a website. This will further encourage family time through coloring together. By December 30, 2023, collected COVID-19 vaccination data should demonstrate if there is a positive impact (increased vaccination rate) by the use of Maii stories among youth under age 18.
- Crownpoint Service Unit had two Internal Medicine Residents from the Yale School of Medicine rotate through our ambulatory care and inpatient care units. It is our objective to train physicians with a generalist background in medicine who are eager to become change agents and provide rural healthcare in the rapidly evolving healthcare system in which we work. We at Crownpoint provide our residents with a rural health care experience and demonstrate firsthand the challenges communities face regarding access to care while seeking continuity of care and satisfaction.
- As part of our commitment to strengthening our new nurse graduate program, Crownpoint Service Unit is now recruiting individuals who have completed their associate's degrees in nursing. As a strategy of choice, we devote our efforts to developing best practices that address skills proficiency, attend to the emotional needs of new nurses, and provide structured transition programs to improve clinical and cultural competence for new nurses.
- The Gallup Service Unit (GSU) was selected for a Quality Improvement Project. The Indian Health Service - Division of Innovation selected GSU's project entitled "Improving Quality of Heart Failure Care for Patients at Gallup Indian Medical Center". The purpose of the project is to evaluate the status of heart failure with low ejection fraction (HFrEF), assess barriers to guideline-directed therapy, and develop a model for improving the number of patients on these therapies. Currently, Gallup Indian Medical Center (GIMC) has approximately 300 patients with this condition.

- The Gallup Service Unit Emergency Department has implemented the “Registered Nurse Clinical Pathways Program.” This program is designed to increase the skills of Registered Nurses with little to no Emergency Department experience to follow a curriculum to become proficient Emergency Department Nurses. Five Registered Nurses completed the first consortium with more expected to enroll in this program.
- Kayenta Service Unit (KSU) Information Technology continues to provide assistance and collaborates with the (KSU) Incident Command team. IT continues to provide technical assistance with providing various technical resources such as computers on wheels, laptops, label makers, prints for educational purposes regarding COVID-19, and printers.
- Kayenta Service Unit Division of Information Technology (DIT) has hired an Information System Security Officer (ISSO). This position is responsible for ensuring that KSU remains in compliance by addressing (OIT) Office of Information Technology vulnerabilities on a weekly basis. The ISSO position plays an important role as a stakeholder in all of KSU systems and works collaboratively with all the staff to ensure compliance. In addition, DIT collaborated with the Navajo Nation Workforce Development Program and currently has one staff member assisting DIT with IT Helpdesk Support to provide comprehensive assistance while serving as a point of contact for technical assistance by phone/email/in person, assist with technical assistance remotely, determines the best solution based on the issue to KSU staff while gaining experience in the field of IT.
- KSU School Health Coordinator, also a certified Personal Trainer, offered and conducted stationary spinning bike class every Wednesday for KSU staff as part of employee wellness to help motivate and increase physical activity in the workplace. In addition to employee wellness, the School Health Coordinator hosted a Corn Hole Tournament for KSU staff as an alternate method to being physically active, developing positive employee relations, and to promote alternate ways to stay active and manage heart health – activities took place during the months of February to March 2023.
- Kayenta Wellness Center has been operating at 50% to provide personal training sessions to improve patients’ health by engaging in structured fitness treatment programs, in collaboration with licensed providers. The Kayenta Service Unit Physical Therapy Department has been, and continues to be, a major contributor to improving access to quality care for patients of the Wellness Center, and to also help patients achieve optimal wellness. Patients with successful completions, graduate to patient open workout sessions where they are taught the necessary skills to workout independently. Open workout times are also allotted to employees to promote emotional and physical health. A total of 44 employees have attended group classes (controlled group/COVID safety protocols followed) from January to February 2023 (March 2023 not reported yet).
- The Four Corners Regional Health Care’s Quality and Safety Division is leading the health center’s Workplace Violence Prevention (WVP) program. The WVP policy was reviewed, revised and reintroduced in 2022. In 2023, the staff began trainings to identify areas that are potential sources for workplace violence, increase recognition of early warning signs of potentially violent situations and understand how to respond to actual or potential incidents.
- LCDR Laura McCluney, Chief Pharmacist at Four Corners Regional Health Care, has been selected for the 2023 Big Shots Award. The award honors individuals for keeping

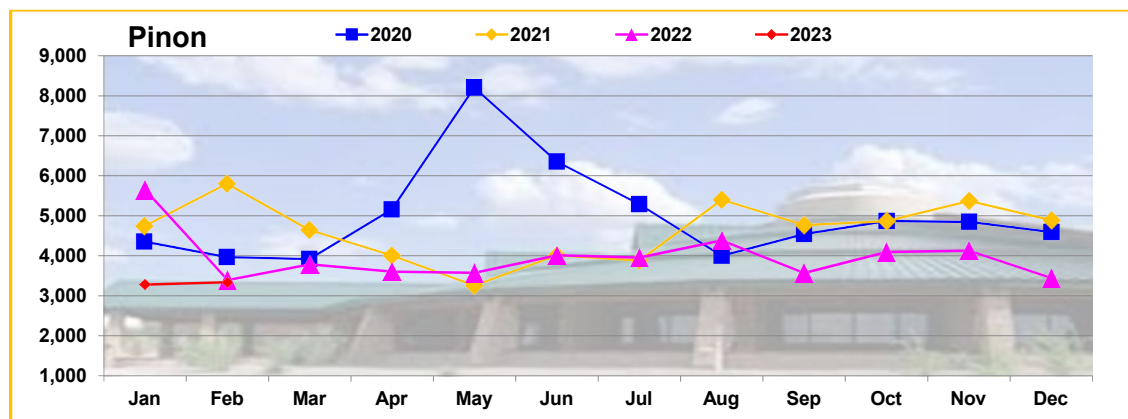
communities safe from preventable disease and improving immunization rates in Arizona. The winners of Big Shots awards will be recognized at the Arizona Partnership for Immunization (TAPI) “Best Practices and Brightest Stars” awards ceremony on April 19, 2023 in Mesa, AZ. Congratulations to LCDR Laura McCluney.

- Healthcare laboratories are essential in patient care. The Dziłth-Na-O-Dith-Hle Health Center Laboratory is on its way to becoming a high complexity diagnostic laboratory. The achievement of a high complexity laboratory assures lab tests to be more accurate, reliable and timely. As part of its ongoing efforts to become certified as a high-complexity lab, DZHC Lab has acquired new equipment, completed training, conducted quality control tests and updated policies and procedures.
- The Public Health Nursing (PHN) Program at Dziłth-Na-O-Dith-Hle Health (DZHC) Center plays a vital role in the prevention of disease and promotion of health and safety. The PHN nurses collaborated with DZHC Pharmacy and Dziłth-Na-O-Dith-Hle Community School to administered 49 flu and 23 COVID-19 vaccinations to the students and faculty. This collaboration is a great way to keep children, teachers and community safe from infectious disease.
- The Nursing Division at Northern Navajo Medical Center uses a scheduled “morning huddle” or short meeting to identify, discuss and resolve issues and concerns that impact the safety and quality of patient services. These meetings increase team communication and transparency, produces collaboration among a diverse group of nurses and creates a shared nursing vision. The meeting focuses on top-priority patients, patient safety, patient census, staff schedule, patient flow, and supply and equipment issues.
- In February 2023, the Northern Navajo Medical Center (NNMC) Traditional Healer gave educational sessions about Navajo traditional stories in the NNMC Hogan. In addition, he taught about Winter Solstice stories in December 2022. The Traditional Healer uses Navajo traditional philosophy to counsel patients, perform ceremonies, teach cultural presentations and conduct cultural activities. The SRSU permits Navajo traditional healing practices to supplement western health care practices. A ceremonial Hogan is located on the property of NNMC for traditional ceremonies, educational sessions, and cultural activities. These activities are open to all employees but their request to attend must be approved.

Business Acumen: *This core management function involves the ability to manage human, financial, and information resources strategically.*

- The Tsaile Health Center Maintenance Department is actively collaborating with Navajo Area Office on facility projects. These projects include a Front Entrance Master Plan Project, new helicopter pad, vinyl plank flooring project for staff quarters, construction of a utility room for Rock Point Dental and trailers move and relocation.
- Pinon Health Center continues to partner with the Navajo Nation Breast and Cervical Cancer Program through the provision of mobile mammography services on the health center’s campus. The next mobile mammography services for patients are scheduled for April 25 and

June 13, 2023 at Pinon Health Center. There were over 3,000 ambulatory patient care visits at Pinon Health Center during February 2023:



- The Chinle Service Unit Suicide Prevention Task Force received the Suicide Prevention, Intervention, and Postvention (SPIP) award to improve existing prevention programs, implement culturally congruent public health messaging, implement a crises intervention program, and to develop and implement a robust postvention program with wrap around services. As an initial step with the SPIP award, CSU's Department of Health promotion and disease prevention held its first Suicide Prevention Stakeholder group, comprised of local organizational leadership (Navajo Nation offices, 501c3 organizations) in order to ensure that IHS services are meeting the needs of all CSU communities. Additionally, the Tsaile Health Center Health Promotion/Disease Prevention team collaborated with Dine College and Rock Point Chapter to install digital community messaging boards.
- Crownpoint Service Unit (CPSU) and Navajo Technical University Information Technology (IT) programs are information-sharing on bandwidth initiatives in March 2023. The CPSU Chief Information Officer has attend with the New Mexico Technology Council Broadband Peer Group sessions. The group is currently tracking NM state legislation on broadband initiatives. In order to facilitate digital image and data exchange, Crownpoint continues to strive for 500 Mbps internet speeds. Additionally, faster internet speeds will facilitate telemedicine; thus, a way to expand services for our patients.
- A total of 20 licenses for Dragon Medical Practice Edition have been secured by Crownpoint IT. With speech recognition software, health care providers can document more quickly since the software generally generates words at the same rate as they are spoken. The benefits of using speech recognition include: increased productivity with capturing timely medical documentation and improved turnaround time for information sharing from one health care provider to another.
- The Crownpoint Service Unit Supervisory Contract Specialist completed training requirements for the Federal Acquisitions Certification in Contracting (FAC-C) Level 2, to achieve Warrant certification up to \$10 million which enables the service unit to review and approve purchases in-house with increased efficiency.
- The Gallup Service Unit continues to surpass monthly target revenue goals for Fiscal Year 2023. As of this reporting, the collection goal for Fiscal Year 2023 is \$168 million. The

service unit has surpassed the mid-year actual collection goal by 4% compared to Fiscal Year 2022. The year to date grand total collection is \$96,273,820.

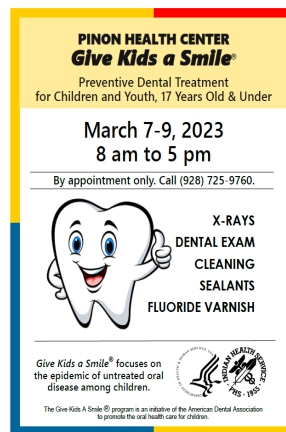
- The Gallup Service Unit continues to hire Contract Nurses due to the lack of permanent, full time staff. Recruitment and retention is part of the long-term solution to increase the numbers of permanent Nurses. Since the start of the 2023, the Nursing Division has been collaborating with the Navajo Area Nurse Consultant and other NAO service units to facilitate a large-scale employment fair with the intent of hiring for all areas and disciplines throughout each Service Unit.
- The Kayenta Emergency Department continues managing its human, financial and equipment resources in order to provide the only 24 hours a day, seven days a week Emergency Medical care for an area of approximately 750 square miles.
- After being closed or severely restricted during the pandemic, the Kayenta Outpatient Department (OPD) continues to regroup and reorganize to manage its human, financial and information resources more effectively. The OPD leadership is working hard to solve staffing challenges and reorganize into a certified Patient Centered Medical Home in order to increase medical care accessibility and expand capabilities while adjusting to outside requirements, such as the Special Diabetes Program for Indians and the on-going syphilis outbreak in local communities.
- The Kayenta HPDP Program has participated in the KSU Sexually Transmitted Infections (STI) Task Force Committee meetings to help address the STI outbreak. HPDP staff provided outreach education through dissemination of educational handouts to all local service unit chapters and schools. Kayenta HPDP received a shipment of condoms for the refill condom dispensers located at each chapter to promote STI awareness and prevention. One community member of the Chilchimbeto Chapter was not in favor of the public dispenser/condoms at the chapter. Therefore, they were giving condoms out in small paper bags.
- The Kayenta Service Unit collaborated with Shiprock Health Promotion/Disease Prevention Program on a social hygiene project involving work with an audio visual/media program to have community bulletin board messaging updated; which has been posted as STI awareness/prevention public health messaging in Kayenta Service Unit Chapters.
- The Kayenta Division of Public Health continues to fill job vacancies for both the Health Promotion Program and the Kayenta Wellness Center. These programs are currently 90% staffed (one vacancy open with hiring action scheduled for April/May 2023).
- Acquisition staff obligated \$12,415,825.14 during this quarter although they are short staffed.
- Business office 120 days aging report was reduced from 13% to 8%, this is due to non-beneficiary claims being processed. Staff have been working diligently to get these processed.

- We are reviewing our patient registration encounters to optimize our efforts. We are re-evaluating our patient registration during our COVID-19 response to optimize our billing so, in turn, we can finance more patient oriented services. Enhance staffing and Facility resources in an effort to maintain our patient services.
- Even though we are in a pandemic we continue to make plans toward improving and enlarging our facility thereby working toward enhancing our patient services. Increase our patient services and meet our population's medical needs more comprehensively.
- The Four Corners Regional Health Care (FCRHC) Mental Health Department tested medication instruction cards (8½ x 5½) for patients to keep an up-to-date list of psychiatric medications. The medication instruction card helps patients manage their medication: when to take, change and stop taking the medication. The goal is to increase medication compliance and reduce confusion and misunderstanding.
- The Four Corners Regional Health Care kicked off the New Year by promoting the Personal Health Record (PHR). Patients are encouraged, with each visit, to sign up for PHR. PHR help patients immediately access health information to can track medications, see lab results and contact their health care provider.
- The Dziłth-Na-O-Dith-Hle Health Center (DZHC) Pharmacy Department has an important role in providing pharmacy services to patients. DZHC Pharmacy continues to advance pharmacy practice and technology, such as robotics and workflow software to improve wait-time and the patient experience. In addition, the department uses a Point of Sales (POS) system to improve medication management, customer service and revenue collections. One benefit of POS is the improvement of revenue collections. A pharmacy biller technician was trained to correct rejected medication claims including prior authorizations and resulted in significantly higher collections.
- The revenue collection management and process is important to the Business Office at Dziłth-Na-O-Dith-Hle Health Center (DZHC). DZHC uses healthcare revenue to provide funds for facility improvements, hire critical staff positions, and medical equipment. DZHC exceeded revenue collection by approximately 16% and surpassed the collection goal by \$492,716. The success of the revenue collection was the increase of monitoring of medical billing and coding and being allowed to bill for telehealth services and outpatient pharmacy services.
- Fourteen Security Guards at Northern Navajo Medical Center took a two-hour online Crisis Prevention Institute de-escalation training course. A well-trained hospital security guard can carefully prevent and de-escalate a hospital security incident to maintain a safe environment. The security guards ensure the safety of patients, employees, visitors and protect the hospital property. The security guards provide a physical presence at the hospital, control access points and keep an eye on patient, visitors and staff entering and exiting throughout the day. Each security guard plays an important role in keeping the hospital safe and are critical members of the hospital security plan.
- The Northern Navajo Medical Center (NNMC) Medical Records Department collaborated with Four Directions of Health Communications Office to create an instructional video to teach patients and community members how to access Personal Health Record (PHR) from

any computer, tablet or smart phone. This enables patients to view their medications, immunizations, clinic notes, laboratory results, appointments, COVID test and vaccinations from anywhere. The Four Directions of Health Communications Office develops public health communication and mass media as a strategic tool to promote healthcare education.

Results Driven: *This core management function involves the ability to meet organizational goals and customer expectations. Inherent in this element is the ability to make decisions that produce high-quality results by applying technical knowledge, analyzing problems, and calculating risks.*

- The Tsailie Health Center Patient Benefits Coordinator is currently educating patients on the ending of the Public Health Emergency on 5/11/23 that may affect the patients enrolled with Medicare or Medicaid. The health center staff members are assisting patients with Medicaid renewals to maintain coverage and are encouraging patients to update demographics and be vigilant of the changes in regards to the ending of the PHE.
- At Pinon Health Center (PHC), Dr. Levon Hatathlie, DBH (Doctor of Behavioral Health), LCSW (Licensed Clinical Social Worker) recently returned as our Counseling Services Supervisor. The following provider positions were filled during the 2nd Quarter of FY2023: 2 Psychiatric Nurse Practitioners for PHC Behavioral Health Services, 2 new Full Time Physicians – Dr. Mayper and Dr. Rabkina for PHC Outpatient Clinic. There were over 70 children seen at the PHC Dental Clinic for “Give Kids a Smile” event on March 7-9. It was a successful event for preventive dental health.



- The Chinle Service Unit (CSU) Division of Public Health continues to work with CSU leadership and departmental partners to make age appropriate and age-recommended vaccines accessible. Through these efforts, 80% of our user population have completed a COVID-19 primary series, more than half of those 65 years and older have received the most updated bivalent COVID-19 booster, and about half our user population received the most recent influenza vaccine.
- Crownpoint Service Unit childhood immunizations for the Government Performance and Results Act (GPRA) was met reaching a goal of 48.3% for the 2022 reporting year. This improvement ensured our active clinical patients in the Crownpoint Service Unit, ages 19

months through 35 months, received the recommended vaccination requirements. The improvement actions included staff performing chart audits, actively calling community members and making appointments to receive vaccines, and addressing pre-visit concerns and questions during this call. The Public Health Nursing Department also mailed out letters to families reminding them to bring their children to the clinic for immunizations.

- The Crownpoint Service Unit (CPSU) Women and Children's Clinic staff members are the designated service unit champions to lead the IHS E3 Initiative. This strategic plan prioritizes vaccination across all ages, in all settings of the facility, for every patient. We will include offering every patient at every encounter all required vaccines needed. Data collection is currently underway at CPSU.
- In an effort to increase access to subspecialty care, the Gallup Service Unit's Department of Internal Medicine was able to hire a part-time Rheumatologist and a part-time Cardiologist. The department also has brought in dermatology and endocrinology volunteer physicians through Brigham and Women's Outreach Program to provide care to our patients and offer teaching methods to our staff.
- The Gallup Service Unit Laboratory Department has installed chemistry analyzers for high sensitive laboratory testing. This equipment can provide special testing to include: NT-ProBNP, and High Sensitive Troponin-T. These lab equipment features will help identify patients who have experienced a heart attack.
- As of March 2023, the Gallup Service Unit (GSU) transitioned immunization activities from the weekday Public Health Nursing Immunization Clinic to the primary care clinics. The vaccines for COVID-19 and influenza will be provided through the clinics and will allow the integration of the IHS-wide E3 initiative. The GSU Immunization Coordinator continues to work with nursing and clinical leadership to improve the Service Unit's immunization rates for all age groups.
- From January 1, 2023 to March 31, 2023, the Gallup Service Unit Public Health Nursing (PHN) Program received 97 Sexually Transmitted Infection (STI) or communicable disease referrals in which most of these were for Syphilis cases. The PHNs have been providing appropriate medication and treatment plans. PHN has been conducting contact tracing and collaborating with the Navajo Nation and the McKinley County Department of Health. Community Outreach education will continue to be provided in order to decrease this communicable disease.
- The Gallup Service Unit Division of Nursing participated in the multidisciplinary Quality Assurance Performance Improvement project. These "Core Projects" focus on increasing areas of patient safety and quality for our IHS beneficiaries. The Nursing Division is involved in sepsis recognition, patient falls, emergency department discharge, phone calls and follow-ups, suicide screening, health literacy, and medication administration.
- The Gallup Service Unit continues to provide Nurse Advice Line services which began on November 2, 2022. The Nurse Advice Line is a support service in which current patients can call a phone number and speak with a registered nurse 24 hours a day, 7 days a week. In the month of March 2023, the nurse line received approximately 1,000 calls and by April 1, 2023, more than 3,000 calls were received.

- The Kayenta Wellness Center had a total of 829 total users sign in for January and February 2023 (March 2023 not reported). The Kayenta Wellness Center offers prescribed exercise treatment plans for patients at risk for diabetes, patients with A1C levels above 7.0, and as a part of patient diabetes self-care management. The Kayenta Wellness Center had 36 patient consults (January to February 2023, March not reported yet) and 326 patient encounters for January to February 2023 (March 2023 not reported). Of 71 patients receiving services from the Wellness Center from January to February 2023 (March 2023 not reported), 52 are patients with diabetes, and 11 are patients with pre-diabetes.
- The Kayenta Service Unit - Traditional Native Healing Program had 50 patient encounters for the months of January and February 2023. Patient services (minimal due to COVID safety) are in person as well as via telehealth until further notice. The Navajo Wellness Model components are incorporated into traditional native healing and traditional native counseling.
- From March 27-29, 2023, the Traditional Native Healer/Counselor offered services at the Kayenta Unified School District's NATIVE HOPE conference for students in grades 1 thru 12 to offer native healing and counseling.
- Division of Information Technology (DIT) in quarter 2 has completed a summary of 926 ServiceNow/SailPoint tickets combined out of 988 that were submitted. A majority of the tickets were assisting end users with resetting D1 passwords, RPMS Access/Verify Codes, resetting electronic signature codes, computer issues, manually installing security patches, print job requests that include but not limited to banners, 3x3 card stock patient handouts, patient education materials, issues with connections, vendor tickets involved issues that IT staff need to assist with such as lab, radiology, and posting information to Kayenta Service Unit Face Book Page. Remaining tickets are pending within the second quarter, 62 ServiceNow/SailPoint, have been waiting on vendor scheduled calls, waiting on equipment to arrive, waiting for toners, and waiting on end users to respond to work on issue reported. Lastly, Division of Information Technology has been improving to close out tickets within 5 days rather than 7 days for more complex issues if all resources are available to close out the issue. All other issues are resolved within the day or the next day.
- A monthly newsletter was initiated for the Inscription House Health Center along with weekly leadership meetings, and daily outpatient huddles to enhance and promote communication, staff solidarity, and support excellent patient care.
- The Four Corners Regional Health Care catchment areas (Red Mesa, Teec Nos Pos, Sweetwater Water and Mexican Water) childhood immunization rate is 94%. The Public Health team played an instrumental role by going out to the four communities, identifying eligible patients, and scheduling them for appointments. This is a notable achievement given the tremendous decline in childhood vaccinations rates during the COVID-19 pandemic.

- The Four Corners Regional Health Care patient feedback surveys have shown positive responses over a four month period. In January 2023, a total of 111 surveys were collected with 96 surveys reflecting positive encounters with staff. An area for improvement identified involves the process of scheduling primary care appointments.
- Healthcare workers are at high risk for job-related injuries. The Dziłth-Na-O-Dith-Hle Health Center uses the IHS Safety Tracking and Response (I-STAR) electronic system to document, report and analyze workplace incidents. Six incidents were reported in I-STAR in the 1st Quarter. Some incidents are related to illness, injury, workplace violence, property damage, etc. The Risk Manager investigates and determines the root cause of each incident. One goal of the I-STAR program is to implement corrective actions and procedures to prevent future similar incidents.
- The Dziłth-Na-O-Dith-Hle Health Center Infection Control Officer performed 477 observations of hand hygiene practices in the Outpatient Department, Laboratory, and Dental Departments. In one day, a healthcare employee performs a great amount of hand washing to ensure sanitation. DZHC has maintained an average of 99.2% for hand hygiene practices. The practice of hand hygiene is a simple yet effective way to prevent infections in healthcare settings and homes. The Infection Control Officer's daily mission is to educate and promote hand hygiene in the clinic.
- The Four Directions of Health Communications (FDHC) at Northern Navajo Medical Center uses social media to broadcast easy-to-make healthy recipes to encourage healthy lifestyles. The FDHC produced two videos with one video on Chiilchin (Sumac Berry Pudding) and the other on Winter Stew. Both videos received positive responses from the community. Chiilchin is a familiar food among the community members and received over 6,000 views. The Winter Stew received over 300 views. FDHC uses newsletters, pamphlets, brochures, flyers, posters, video and social media to disseminate health promotion, disease prevention, physical activity, and nutrition information to patients, community, schools and tribal programs.
- The General Services Department at Northern Navajo Medical Center are delivering 26 Xerox machines throughout the hospital to ensure employees are able to print, scan, and make copies. These services are essential to providing quality patient care. One critical daily mission of General Services is to ensure the medical departments and clinics have proper equipment and supplies to care for patients. The General Services Department is responsible for managing property, supplies, records (archive), the GSA motor vehicle fleet, mail and telephone operators.

Building Coalitions: *This core management function involves the ability to build coalitions internally and with other federal agencies, state and local governments, nonprofit and private sector organizations, foreign governments, or international organizations to achieve common goals.*

- Tsaile Health Center received a Resolution of the Lukachukai Chapter #36 in Support of the ten-year plan or Master Plan on establishing a new outpatient center with the Lukachukai Chapter. Maintenance facility working with allocating funds.
- Tsaile Health Center Dental staff coordinated with Tsaile Public School and Lukachukai Community School to bring in children for their dental care needs.
- During the first quarter of Calendar Year 2023, the Chinle Service Unit (CSU) held Community Stakeholder Town Hall sessions on February 1st and April 5th, with 21 community participants in February and 30 in April. Tribal leaders, Chapter officials and members, Schools, Businesses, Tribal Departments and other health care systems comprised the attendees by virtual connections. CSU presenters included Department/Division Directors and Incident Management Team Leaders for updates in accessible health operations/services and COVID-19 mitigation and surveillance updates including information about vaccinations and sustaining protective practices against exposure to COVID viruses. Stakeholders were encouraged to send inquiries, concerns and needs.
- Pinon Health Center (PHC) Vaccination events were held at PHC:
 - January 7, 2023
 - Number of patients vaccinated for COVID-19 was > than 15.
 - Number of patients vaccinated for Flu was > than 20.
 - February 4, 2023
 - Number of patients vaccinated for COVID-19 was more than 3.
 - Number of patients vaccinated for Flu was < than 5.
- The CSU Division of Public Health is partnering with the largest school district in the service area to strategically develop a plan to improve social, behavioral, and mental health services to our school-age population. This includes efforts to increase Teen Clinic services in addition to providing clinical support for our school social workers.
- COVID-19 has stressed the urgency and importance of health promotion and disease prevention increasing the need for people to stay healthy and prevent disease especially during this period. The Crownpoint Service Unit Division of Public Health staff have started to go back into the “field” with restrictions lifted and more places opening their doors. On February 24, 2023, the team united with the Becenti Community to host a “Walk for a Healthy Heart” fun walk on their “Tloo’di’tsin Trail”. Through the collaboration between the Becenti Community Land Use Planning Committee (CLUPC) and UNM's Healthy Places - Healthy People Team, this beautiful trail was created.
- The Crownpoint Service Unit partners with the Navajo Nation Breast and Cervical Cancer Prevention Program mobile mammography van services. They offered mammography services to patients 40 to 63 years of age at Crownpoint Health Center, Pueblo Pintado Health Clinic, and Thoreau Health Clinic. Two clinic days were held in January 2023 and we have seen an increase in our monitoring of patients who require this critical service. Our patient volume in this age group reached 19.9% as of March 2, 2023. Crownpoint Service Unit’s goal is to reach 28.7% by September 30, 2023.
- The Gallup Service Unit (GSU) is a partner to the McKinley County Alcohol taskforce Collaboration. The taskforce formed was to respond to the devastating effects of alcohol

related harms in our community. Other stakeholders from the Navajo Nation, City of Gallup, McKinley County, Schools and detox/rehab facilities, including the DWI program make up this taskforce.

- The Gallup Service Unit Health Promotion Disease Prevention Program collaborated with several organizations to provide wellness activities to the local communities. These events took place at several schools and health fairs for the months of January 2023 through March 2023. The wellness activities included exercise sessions, educational sessions on staying active, time management, heart health, created heart health coloring books and booklets, line dancing, and chair exercises. Approximately 399 community members participated in these events from the various schools and local chapters.
- The Gallup Service Unit Division of Nursing collaborated with local nursing programs to provide educational experiences for nursing students. Prospective students gained hands on, direct care experiences, which provides skills and knowledge. This also serves as a recruitment mechanism and for an introduction to a possibly become a licensed registered nurse. Plans are underway to collaborate with the University of New Mexico—Gallup Branch, on a Nurse Recruitment Symposium in April 2023.
- The KSU Facebook site provided the public and the local communities with current updates including vaccinations schedules, news, trainings and educational posting. There has been an increase in sharing our posts by the Kayenta Township, Kayenta Unified School District and the Kayenta Chapter House.
- Information Technology continues to assist all departments with informational media. This includes banners, flyers, vaccination forms and schedules and patient education material for patients, staff and the communities.
- The Kayenta HPDP School Health Program collaborated with the local Kayenta Service Unit schools and school administrators to draft revised/current Memorandum of Agreements/Memorandum of Understanding in efforts to improve access to quality health care for school-aged children in the school setting.
- The Kayenta Wellness Center has been the lead for establishing a Worksite Wellness Committee for the KSU with the purpose of supporting the health and productivity of all Kayenta Health Center and Inscription House Health Center employees. The committee met in January, February, and March 2023, and will continue monthly meetings. This committee's primary focus is to develop organization-level interventions and wellness activities for all employees. The committee is working on a workplace health improvement plan and a needs and interest survey for the 2023 2nd quarter.
- Kayenta Service Unit officially launched the DAISY Award for Extraordinary Nurses. The award is part of the DAISY Foundation's mission to recognize the extraordinary and compassionate nursing care they provide to patients and families every day. The Kayenta Nurse Executive Team proudly honors all nurses and will recognize two nurses in May 2023 during National Nurses Week with the DAISY Award.

- The Kayenta Service Unit Inpatient Department is diligently working to open the Medical Inpatient services and operation. The Inpatient staff is working in collaboration with internal and external stakeholders from Northern Navajo Medical Center staff Nutritionist, Clinical Applications Coordinator and Navajo Area Office. The staff worked on patient care templates, virtual patient admission processes, developed policies and procedures, creating competencies and staff training in preparation for opening services and going live. We appreciate our Inpatient staff and their dedication consistent with Indian Health Service hospital mission and goals to ensure comprehensive, culturally accepted public health services are available and accessible to our American Indian and Alaskan natives. To recruit future local staffing, “Grow Our Own.”



Photo: KSU Inpatient Nursing Team.

- The Kayenta Service Unit (KSU) coordinated with local entities to provide vaccine services at local schools. Through these efforts, KSU staff meets the health needs of the community at their convenience.
- The Four Corners Regional Health Care Public Health Division collaborated with clinicians and the community to improve breastfeeding practices and support mothers. The breastfeeding promotion project is at 75% demonstrating that mothers are breastfeeding their infants. The Indian Health Service supports policies and practices that foster breastfeeding by minimizing formula and other liquids or solids, in the first six months. There is a designated lactation room in the clinic for staff and patients.
- The Four Corners Regional Health Care Health Promotion Disease Prevention Program in collaboration with local schools achieved a 10% improvement in healthy childhood Body Mass Index through ongoing prevention education; exercise skills development; and nutrition demonstration activities.
- Dziłth-Na-O-Dith-Hle Health Center Public Health Nursing (PHN) program has collaborated with Nageezi and Huerfano Chapter Houses to promote community health and disease prevention. The PHN staff visited the Chapter’s Senior Center Programs to perform community outreach and distribute information on vaccination and other health education that would be beneficial to the community elders.

- Dziłth-Na-O-Dith-Hle Health Center Optometry and Dental Departments teamed-up together to host a Kids Vision and Dental Exam Day for the local community school. This outreach provided dental and vision screening and exams and education materials. In addition, the DZHC Outpatient Department collaborated with Presbyterian Medical Services Roundtree Developmental Services to provide parents with information on early childhood intervention services.
- The discharge planning services at Northern Navajo Medical Center is part of the process that determines the kind of care a patient needs after leaving the hospital. As the doctor authorizes the patient to be released, the discharge planner provides patient education to ensure patients are informed on medication, transportation, laboratory follow-up, future medical appointments, referrals, and other relevant information. The discharge planners collaborate with NNMC Four Directions of Health Communication to develop pamphlets and a video on proper heart management related to heart failure. The patient can view the video on how to conduct self-care and management on heart failure. The goals of discharge planners are to increase patient satisfaction, improve patient outcomes and reduce patient readmissions.

Concluding Comments

Navajo Area Indian Health Service staff remain committed to supporting Navajo Nation and San Juan Southern Paiute tribal leaders in their efforts to address Indian Health policy issues, improve the health status of Native beneficiaries, and development of healthy communities. Please contact the Office of the Navajo Area IHS Director regarding additional information or questions.

CAPT Brian K. Johnson, Acting Area Director, NAIHS
 PO Box 9020, Window Rock, Arizona 86515
 Phone: (928) 871-5801
 Email: Brian.Johnson@ihs.gov

ATTACHMENT



February 3, 2023

Navajo Area
Indian Health Service
P.O. Box 9020
Window Rock, Arizona 86515-9020

Honorable Dr. Buu Nygren, President
The Navajo Nation
P.O. Box 7440
Window Rock, Arizona 86515

RE: Navajo Area IHS Sanitation Deficiency System (SDS) List – FY 2023

Dear Honorable President Nygren:

Attached please find the most current Indian Health Service (IHS) Sanitation Deficiency System (SDS) report for domestic water, waste water and solid waste unmet needs for existing Navajo homes. The SDS is mandated by Public Law 94-437, the Indian Health Care Improvement Act, as amended. Although we update this list annually and submit it to our Headquarters office for inclusion into the national list, it may be amended at any time, and we seek and welcome your comments for the purpose of thoroughness. This Navajo SDS list was reviewed and updated during the 2022 calendar year, and was officially made part of the IHS Headquarters record on December 23, 2022 for the FY 2023 funding year.

The two pages of the report is a summary of the identified reportable and eligible sanitation deficiencies for the Navajo Nation. The following five pages of the report is a one-line listing of the 264 reportable sanitation facilities projects, in priority order, that are necessary to correct these sanitation deficiencies. The funding priority is based on several factors, with the dominant factor for IHS Infrastructure Investment and Jobs Act (IIJA) funding being a Tier 1, Ready To Fund, assessment.

The total estimated cost of all reportable Navajo Area projects is approximately \$682.2 million, an increase of \$138.9 million from the previous year.

In preparing this SDS list we have worked with the local Chapters, the Navajo Tribal Utility Authority, and the Nation's Department of Water Resources and Division of Community Development. Should your office wish to comment or add to this list, or would like more detailed information on individual projects, please contact CAPT Rachael Brown, Director, Division of Sanitation Facilities Construction, at (928) 871-5851.

Sincerely,

Brian

Johnson -S

CAPT Brian K. Johnson, REHS, MPH
Acting Area Director, Navajo Area
Indian Health Service

Digitally signed by Brian
Johnson -S
Date: 2023.02.05
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xc: Richelle Montoya, Vice President, Navajo Nation
Patrick J. Sandoval, Chief of Staff, Navajo Nation
Bidtah Becker, Chief Legal Counsel, Navajo Nation
Crystalyne Curley, Speaker, Navajo Nation Council
Danny Simpson, Chairperson, Resources and Development Committee, Navajo Nation
George Tolth, Chairperson, Health, Education and Human Services Committee, Navajo Nation
Rex Kontz, Deputy General Manager, NTUA, Navajo Nation
Brett Grubbs, General Manager, NECA, Navajo Nation
W. Mike Halona, Executive Director, Division of Natural Resources, Navajo Nation
Calvin Castillo, Executive Director, Division of Community Development, Navajo Nation
Patrick Dalgai, CDBG Program, Community Housing Infrastructure Department, Navajo Nation
James Adakai, Capital Projects Managmt Dept, Div. of Community Development, Navajo Nation
Jason John, Director, Department of Water Resources, Navajo Nation
Najam H. Tariq, Director Tech. Constn. & Ops., Department of Water Resources, Navajo Nation
Stephen B. Etsitty, Executive Director, Navajo Nation EPA
Yolanda Barney, Public Water Systems Supervision Program, Navajo Nation EPA
Tomas Torres, Director, Water Division, EPA Region 9 (WTR-1)
Nancy Sockabasin, Tribal Drinking Water Team, EPA Region 9 (WTR-4)
Emmanuelle Rapticavoli, Tribal Drinking Water Team, EPA Region 9 (WTR-4)
Director, OEHE, NAIHS
Director, DSFC, NAIHS
District Engineers, DSFC, NAIHS; Ft. Defiance, Tuba City, Shiprock, Gallup Districts
File: C971.51 SDS

STARS

SDS SUMMARY (1 PAGE)

Area: NA

GENERAL AREA INFORMATION

Number of Projects:

Total Database	264
Current Agency Funding Plan	59

Total Project Costs (Eligible):

Total Database	\$682,156,806
Current Agency Funding Plan	\$75,095,880

Estimated Number of Homes Without Potable Water (Reportable homes)	2,654
Estimated Number of Homes at Deficiency Levels 4 and 5	2,840
Estimated Number of Homes at Deficiency Levels 2 through 5	10,004
Estimated Number of Homes at Deficiency Levels 1 through 5	43,974
Estimated Number of Homes at Deficiency Levels 0 through 5	56,967
Number of Communities in Deficiency Profile	174

DEFICIENCY LEVEL INFORMATION

Deficiency Level	0	1	2	3	4	5
Homes	12,993	33,970	4,634	2,530	2,120	720
Percent Eligible Homes	129.88	339.56	46.32	25.29	21.19	7.20
Number of Projects		3	33	17	165	46
Estimated Cost (Eligible):						
Total Database		\$5,201,545	\$66,432,839	\$39,950,971	\$473,866,407	\$96,705,044
Curr. Funding Plan			\$27,897,672	\$27,300,251	\$4,615,953	\$15,282,004

PROJECT TIER INFORMATION

Project Tier	--	1	2	3
Number of Projects:				
Total Database	0	45	185	34
Current Agency Funding Plan	0	24	25	10
Estimated Cost (Eligible):				
Total Database	\$0	\$59,411,018	\$533,562,928	\$89,182,860
Curr. Funding Plan	\$0	\$19,926,002	\$51,194,026	\$3,975,852

TYPE OF SERVICE INFORMATION

TYPE OF SERVICE	WATER	SEWER	SOLID WASTE	O & M
Homes at IDL 0	21,636	19,930	35,610	N/A
Homes at IDL 1	28,436	33,088	21,183	N/A
Homes at IDL 2	3,704	1,223	0	N/A
Homes at IDL 3	537	1,820	174	N/A
Homes at IDL 4	1,934	186	N/A	N/A
Homes at IDL 5	720	720	N/A	N/A
Homes at IDL 2 - 5	6,895	3,949	174	N/A
Percent of Eligible Homes	68.92	39.47	1.74	N/A
Estimated Costs (Eligible):				
Total Database	\$602,197,882	\$79,545,924	\$413,000	\$0
Curr. Funding Plan	\$42,614,069	\$32,068,811	\$413,000	\$0

Report Criteria

Dataset: Snapshot – System-Wide: HQ (#20031 12/23/2022 06:07 Clapp, Ryan)

Area(s): NA

Funded? No

Reportable? Yes

Eligible: Eligible

Project Tier(s): Tier 1: Ready To Fund, Tier 2: Engineering Assessed, Tier 3: Preliminarily Assessed

STARS
SDS ONE-LINE LISTING

PROJECT	PROJECT NAME	PROJECT TIER	TRIBE	RES.	DIST.	FIELD OFFICE	PRI.	DL	TOTAL SCORE	HOMES	PROJECT COST (ELIGIBLE)	CUMULATIVE COST (ELIGIBLE)
AZ01026-3001	Houck - Scattered Homes	Tier 1: Ready To Fund	084	120	04	014	1	5	71	8	259,000	259,000
NM17003-0901	Tsayatoh - Scattered	Tier 1: Ready To Fund	084	120	04	014	2	5	67	8	347,000	606,000
NM24622-0800	Nageezi Martinez-Lopez Cistern	Tier 1: Ready To Fund	084	120	03	012	3	5	66	2	79,000	685,000
NM17418-2601	Gallup East Scattered	Tier 1: Ready To Fund	084	120	04	014	4	5	66	11	521,000	1,206,000
NM17447-3001	Manuelito - Scattered	Tier 1: Ready To Fund	084	120	04	014	5	5	66	10	489,000	1,695,000
AZ01035-0901	Lupton - Scattered	Tier 1: Ready To Fund	084	120	04	014	6	5	65	8	381,000	2,076,000
AZ09922-0103	Low Mountain Scattered 2022	Tier 1: Ready To Fund	084	120	01	016	7	5	65	29	1,611,008	3,687,008
NM17470-0901	Rock Springs - Scattered	Tier 1: Ready To Fund	084	120	04	014	8	5	64	9	472,000	4,159,008
AZ01050-0101*	ST. MICHAELS SCATTERED 2022	Tier 1: Ready To Fund	084	120	01	013	9	5	64	12	1,299,000	5,458,008
AZ01012-3201	Chinle Scattered 2022	Tier 1: Ready To Fund	084	120	01	016	10	5	64	25	1,534,000	6,992,008
AZ01902-1400	Ganado 2022 Scattered	Tier 1: Ready To Fund	084	120	01	013	11	5	64	28	1,751,000	8,743,008
AZ01034-0203	Lukachukai Scattered 2022	Tier 1: Ready To Fund	084	120	01	016	12	5	62	12	957,996	9,701,004
AZ01054-0104*	SIHASIN W43 Spider Rock-Chinle W/L Ext Phase 3	Tier 2: Engineering Assessed	084	120	01	016	13	5	62	56	8,394,000	18,095,004
AZ09150-0802*	BIRDSPRINGS TOJI ANIZAAD EXT.DIST5 (U02)	Tier 2: Engineering Assessed	084	120	02	019	14	5	60	11	1,858,000	19,953,004
NM24413-1201*	SIHASIN W52 Burnham NW WL Ext I	Tier 2: Engineering Assessed	084	120	03	017	15	5	60	4	828,000	20,781,004
NM17450-0501*	SIHASIN W35 NAVAJO-ASAAI WATERLINE	Tier 1: Ready To Fund	084	120	01	013	16	5	60	10	1,650,000	22,431,004
AZ01045-1102*	Shiprock Wall waterline	Tier 2: Engineering Assessed	084	120	03	017	17	5	60	3	375,000	22,806,004
NM24631-2005*	Shiprock South Scattered WL Extension (1 home)	Tier 2: Engineering Assessed	084	120	03	017	18	4	60	1	276,000	23,082,004
AZ01056-0601*	SIHASIN W42 Steamboat Canyon Ph.1	Tier 1: Ready To Fund	084	120	01	013	19	5	60	20	4,692,000	27,774,004
AZ01047-0901*	SIHASIN W40 Rough Rock North W/L Ext U58	Tier 1: Ready To Fund	084	120	01	016	20	4	60	72	5,014,000	32,788,004
NM17003-1001*	Tse Bonito WL Ext	Tier 2: Engineering Assessed	084	120	04	014	21	4	60	5	383,000	33,171,004
NM17487-1501*	SIHASIN W62 TWIN LAKES-Tohlakai South Ext	Tier 2: Engineering Assessed	084	120	04	014	22	5	60	7	509,000	33,680,004
NM24413-0801*	SIHASIN W51 BURNHAM EAST WL EXT I	Tier 2: Engineering Assessed	084	120	03	017	23	5	59	15	2,915,000	36,595,004
AZ09923-0502*	SIHASIN W34 Jeddito Goldwater Loop Ph.2	Tier 1: Ready To Fund	084	120	01	013	24	5	59	17	3,500,000	40,095,004
NM24625-0302*	SIHASIN W55 Morgan Lake Waterline Extension	Tier 2: Engineering Assessed	084	120	03	017	25	5	59	5	1,690,000	41,785,004
NM17003-0601*	TSAYATOH-W. P&M HOUSING EXT.	Tier 1: Ready To Fund	084	120	04	014	26	4	59	5	413,000	42,198,004
NM17408-0203*	Bread Springs & Red Rock Scattered Extensions	Tier 2: Engineering Assessed	084	120	04	014	27	5	58	10	1,206,000	43,404,004
UT19800-0302*	SIHASIN W54 MONTEZUMA CREEK EXTENSION U32	Tier 2: Engineering Assessed	084	120	03	017	28	4	58	2	387,000	43,791,004
AZ09150-1002*	BIRDSPRINGS REMOTE EXTENSIONS LJ4	Tier 2: Engineering Assessed	084	120	02	019	29	4	58	18	2,326,000	46,117,004
AZ09150-0302*	BIRDSPRINGS SOUTH HWY 99 EXTENSIONS PHASE 2	Tier 2: Engineering Assessed	084	120	02	019	30	4	58	21	6,240,000	52,357,004
AZ09150-0402*	BIRDSPRINGS RINCON BASIN EXT. DIST5 LU9	Tier 2: Engineering Assessed	084	120	02	019	31	4	58	9	3,254,000	55,611,004
AZ03103-4004*	BODAWAY Painted Desert Waterline Extension Phase III	Tier 2: Engineering Assessed	084	120	02	018	32	4	58	13	4,768,000	60,379,004
NM24413-0502*	BURNHAM WEST WL EXT II	Tier 1: Ready To Fund	084	120	03	017	33	4	58	5	818,000	61,197,004
AZ01011-1103*	CHILCHINBETO - PHASE II YOUNG EXT. LB8	Tier 2: Engineering Assessed	084	120	02	015	34	4	58	4	1,639,116	62,836,120
AZ03107-0602*	COALMINE CANYON - Little Colorado Extension Phase II	Tier 2: Engineering Assessed	084	120	02	018	35	4	58	12	5,546,000	68,382,120
AZ03107-0103*	COALMINE CANYON - Appaloosa Ridge Waterline Extension Phase III	Tier 2: Engineering Assessed	084	120	02	018	36	4	58	7	3,559,000	71,941,120
AZ09158-1302*	DILKON - RED CHEEKS BUTTE WEST PH2 EXT. LV7 LX5	Tier 2: Engineering Assessed	084	120	02	019	37	4	58	4	536,000	72,477,120
AZ09158-1702*	DILKON - TAHA EXT.	Tier 2: Engineering Assessed	084	120	02	019	38	4	58	4	1,110,000	73,587,120
AZ09158-1104*	DILKON - JOHN'S DRAW 1 EXT. U99 (P)	Tier 1: Ready To Fund	084	120	02	019	39	4	58	32	3,683,000	77,270,120
AZ09158-0102*	DILKON Infeasible SCATTERED EXTENSIONS	Tier 3: Preliminarily Assessed	084	120	02	019	40	4	58	36	8,975,000	86,245,120
AZ09158-0302*	DILKON JOHN'S DRAW 2 EXT.	Tier 2: Engineering Assessed	084	120	02	019	41	4	58	19	2,324,000	88,569,120
AZ09160-3002*	Many Mules North Waterline Extension	Tier 2: Engineering Assessed	084	120	01	016	42	4	58	29	6,076,000	94,645,120
AZ09160-2002*	Many Mules Cody-Etsitty W/L Extension	Tier 2: Engineering Assessed	084	120	01	016	43	4	58	11	4,009,000	98,654,120
AZ09033-0402*	GWS SCATTERED EXTENSIONS LK3	Tier 1: Ready To Fund	084	120	02	019	44	4	58	15	1,601,010	100,255,130
NM24614-0502*	HOGBACK DEADMAN'S WASH-SOUTH WL	Tier 2: Engineering Assessed	084	120	03	017	45	4	58	5	586,000	100,841,130
NM24616-1201*	Huerfano Chee Waterline Extension (2 homes)	Tier 2: Engineering Assessed	084	120	03	012	46	4	58	2	303,000	101,144,130
AZ09164-0102*	INDIAN WELLS - ROUND BUTTE EXT.	Tier 1: Ready To Fund	084	120	02	019	47	4	58	14	2,541,000	103,685,130
AZ09164-0203*	INDIAN WELLS-PUEBLO COLORADO II EXT LK4	Tier 1: Ready To Fund	084	120	02	019	48	4	58	12	4,080,996	107,766,126
AZ09164-0802*	INDIAN WELLS - TWIN PEAKS EXTENSION LC3	Tier 1: Ready To Fund	084	120	02	019	49	4	58	21	4,616,010	112,382,136
AZ03120-0702*	INSCRIPTION HSE ISOLATED EXTENSION W13	Tier 2: Engineering Assessed	084	120	02	018	50	4	58	7	2,490,000	114,872,136
AZ03121-0702*	KABETO SCATTERED EXTENSION LU3	Tier 2: Engineering Assessed	084	120	02	018	51	4	58	7	2,283,000	117,155,136
AZ09166-2502*	Kayenta-EI Capitan East WL Ext.	Tier 2: Engineering Assessed	084	120	02	015	52	4	58	3	2,017,000	119,172,136
AZ03122-0204*	LECHEE HORSETHIEF MESA SCATTERED EXT	Tier 2: Engineering Assessed	084	120	02	018	53	4	58	14	7,727,000	126,899,136
AZ03122-0501*	LECHEE - P SIANI WL EXT. T07	Tier 2: Engineering Assessed	084	120	02	018	54	5	58	12	2,530,000	129,429,136
AZ03122-0702*	LECHEE - WHITE DOME WATERLINE EXT. LD2	Tier 2: Engineering Assessed	084	120	02	018	55	4	58	5	2,100,000	131,529,136
NM17503-0402*	LITTLEWATER SW PH2 (Extension & Tank)	Tier 1: Ready To Fund	084	120	04	011	56	4	58	6	785,000	132,314,136
NM17503-0702*	SIHASIN LITTLEWATER EAST EXT. II LC4	Tier 2: Engineering Assessed	084	120	04	011	57	4	58	1	480,000	132,794,136
AZ01036-1202*	Many Farms Ram Pasture Waterline	Tier 2: Engineering Assessed	084	120	01	016	58	4	58	51	13,291,977	146,086,113
NM17453-0702*	SIHASIN W60 Mexican Springs Todilto Park Ext W35	Tier 2: Engineering Assessed	084	120	04	014	59	4	58	17	5,088,330	151,174,443
NM24625-0501*	Nenahnezad - Emery Foster waterline Ext. (1 home)	Tier 1: Ready To Fund	084	120	03	017	60	4	58	1	141,000	151,315,443
NM24624-0202*	NEWCOMB EAST WL EXT I	Tier 2: Engineering Assessed	084	120	03	017	61	4	58	4	1,068,000	152,383,443

UT19808-0202*	OLJATOH-HALCHITA WATERLINE EXTENSION	Tier 2: Engineering Assessed	084	120	02	015	62	4	58	46	6,654,000	159,037,443
UT19808-1302*	OLJATOH-TRAIN ROCK W/L EXTENSION V06	Tier 2: Engineering Assessed	084	120	02	015	63	4	58	39	6,270,000	165,307,443
UT19808-0802*	Piute Farms West W/L Ext.	Tier 2: Engineering Assessed	084	120	02	015	64	4	58	3	1,711,000	167,018,443
UT19808-1502*	OLJATO-Narrow Canyon Waterline extension	Tier 2: Engineering Assessed	084	120	02	015	65	4	58	9	3,479,000	170,497,443
AZ09175-2601*	NW Pinon Extension (P)	Tier 2: Engineering Assessed	084	120	01	016	66	4	58	64	10,364,000	180,861,443
UT19815-1202*	RED MESA NORTH WATERLINE TSOSIE CAMP LC5	Tier 1: Ready To Fund	084	120	03	017	67	4	58	2	352,000	181,213,443
AZ01047-0904*	SIHASIN W41 Rough Rock South Waterline Ext. Ph 2	Tier 1: Ready To Fund	084	120	01	016	68	5	58	9	1,895,000	183,108,443
AZ01048-0301*	Lukachukai West Extension	Tier 2: Engineering Assessed	084	120	01	016	69	4	58	6	1,720,998	184,829,441
NM24629-0802*	SANOSTEE CANYON WL EXT I	Tier 2: Engineering Assessed	084	120	03	017	70	5	58	4	1,006,000	185,835,441
NM24631-2004*	Shiprock NE Waterline Extension Ph II	Tier 1: Ready To Fund	084	120	03	017	71	4	58	3	276,000	186,111,441
AZ09180-0902*	SHONTO SCATTERED EXTENSION	Tier 2: Engineering Assessed	084	120	02	018	72	4	58	8	2,412,000	188,523,441
AZ01056-0603*	Steamboat Canyon Ph.2 WL Ext. U55	Tier 2: Engineering Assessed	084	120	01	013	73	4	58	17	2,708,000	191,231,441
AZ01061-0502*	SIHASIN W58 Teec Yellow Rock Point W/L Ext	Tier 3: Preliminarily Assessed	084	120	03	017	74	4	58	1	433,000	191,664,441
AZ09184-0702*	TEESTOH NAAHTEE CANYON SPRINGS EXT. LW3	Tier 2: Engineering Assessed	084	120	02	019	75	4	58	45	7,599,000	199,263,441
AZ09184-0202*	TEESTO SCATTERED EXTENSIONS	Tier 2: Engineering Assessed	084	120	02	019	76	4	58	5	1,640,000	200,903,441
AZ03131-0103*	Tonalea Middle Mesa WL Extension U90	Tier 2: Engineering Assessed	084	120	02	018	77	4	58	7	1,948,000	202,851,441
AZ09150-0602	BIRDSRINGS 2B WELL NORTH HWY 99 EXTENSION	Tier 2: Engineering Assessed	084	120	02	019	78	2	57	629	10,170,480	213,021,921
AZ01036-3123	District 10 Failed Drainfields	Tier 2: Engineering Assessed	084	120	01	016	79	4	57	55	1,428,000	214,449,921
NM33140-0303*	RAMAH SCATTERED PHASE III EXTENSIONS	Tier 2: Engineering Assessed	084	120	04	014	80	4	56	6	1,025,000	215,474,921
NM24631-3003	Shiprock SU Failed DF Systems 2022	Tier 1: Ready To Fund	084	120	03	017	81	4	56	18	307,000	215,781,921
NM24629-1002*	Sanostee Coal Creek WL Ext I	Tier 2: Engineering Assessed	084	120	03	017	82	4	56	1	974,000	216,755,921
AZ03109-1101*	Coppermine Cedar Tree Hills Waterline Ext.	Tier 2: Engineering Assessed	084	120	02	018	83	4	56	10	2,783,000	219,538,921
NM28341-1102*	ALAMO-PH2 JALAROSA CREEK EXT	Tier 3: Preliminarily Assessed	084	120	04	014	84	4	55	5	482,000	220,020,921
NM28341-1201*	ALAMO-MONTOYA SPRING WL EXT & LAGOONS	Tier 3: Preliminarily Assessed	084	120	04	014	85	4	55	6	990,000	221,010,921
NM28341-0702*	ALAMO-PH2 ALAMOCITA CRK EXT	Tier 3: Preliminarily Assessed	084	120	04	014	86	4	55	2	246,000	221,256,921
NM33140-0502*	RAMAH WHITEROCK UNIT 1 EXTENSIONS	Tier 2: Engineering Assessed	084	120	04	014	87	4	55	20	2,349,000	223,605,921
NM33140-0404*	Goat Hill Ph 4 Exts, Tank & Booster	Tier 2: Engineering Assessed	084	120	04	014	88	4	55	3	1,342,000	224,947,921
AZ01012-3301	Chinle Sanitary Sewer Evaluation Survey	Tier 2: Engineering Assessed	084	120	01	020	89	3	55	440	565,376	225,513,297
AZ01012-3401	Chinle WWTP Continuous Flow Intermittent Discharge (CFID) Project	Tier 2: Engineering Assessed	084	120	01	020	90	3	55	440	672,000	226,185,297
AZ09166-2701	Kayenta WWTP Continuous Flow Intermittent Discharge (CFID) Project	Tier 2: Engineering Assessed	084	120	02	015	91	3	55	533	592,500	226,777,797
AZ09166-2601	Kayenta Sanitary Sewer Evaluation Survey	Tier 2: Engineering Assessed	084	120	02	020	92	3	55	533	759,585	227,537,382
AZ03135-3201	Tuba City Sanitary Sewer Evaluation Survey	Tier 2: Engineering Assessed	084	120	02	020	93	3	55	653	971,726	228,509,108
AZ03135-3301	Tuba City WWTP conversion to High Performance Pond (HPP)	Tier 2: Engineering Assessed	084	120	02	020	94	3	55	653	651,000	229,160,108
AZ01012-0501	Chinle Non-Medical Referral Cisterns	Tier 1: Ready To Fund	084	120	01	016	95	5	54	16	1,114,000	230,274,108
AZ03132-0104*	TOLANI LAKE PRICE II CIST. DIST. 5	Tier 2: Engineering Assessed	084	120	02	019	96	5	54	4	340,000	230,614,108
AZ01047-1101*	SIHASIN 2018 Rough Rock Low Pressure	Tier 2: Engineering Assessed	084	120	01	016	97	4	54	6	1,011,000	231,625,108
NM24631-0902*	SHIPROCK FARM AREA 7 EXTENSION	Tier 3: Preliminarily Assessed	084	120	03	017	98	4	54	2	1,573,000	233,198,108
AZ03131-0102*	Tonalea Isolated Ext Ph2	Tier 2: Engineering Assessed	084	120	02	018	99	4	54	12	3,113,000	236,311,108
NM17487-0520*	Twin Lakes Banana Ridge Ext	Tier 2: Engineering Assessed	084	120	04	014	100	4	54	1	129,000	236,440,108
NM17002-2101	Gallup South & West Drainfield Replacement	Tier 1: Ready To Fund	084	120	04	014	101	4	53	9	162,000	236,602,108
AZ01036-3122	MANY FARMS FDF (2022)	Tier 2: Engineering Assessed	084	120	01	016	102	4	52	10	530,000	237,132,108
AZ01053-0402	SAWMILL WHITE CLAY CISTERNS	Tier 1: Ready To Fund	084	120	01	013	103	5	51	43	3,093,000	240,225,108
NM17487-2901	Gallup North DL 4 Failed Septics	Tier 1: Ready To Fund	084	120	04	014	104	4	51	11	259,000	240,484,108
AZ01053-0504*	DL4 FDSU FAILED SEWER SYSTEMS	Tier 1: Ready To Fund	084	120	01	013	105	4	51	10	580,000	241,064,108
AZ09997-0803*	Black Mesa East and North WL Extensions	Tier 2: Engineering Assessed	084	120	01	016	106	4	51	37	5,113,992	246,178,100
NM24610-0801*	FFO Regular Scattered	Tier 1: Ready To Fund	084	120	03	012	107	5	50	9	776,000	246,954,100
AZ01026-0901	Houck-Sanders (X=Q84)	Tier 2: Engineering Assessed	084	120	04	014	108	5	49	12	770,000	247,724,100
AZ01026-2001	Houck - Burntwater Scattered Homes (X=Q84)	Tier 2: Engineering Assessed	084	120	04	014	109	5	49	9	445,000	248,169,100
AZ01041-0901	Pine Springs Well (W39)	Tier 1: Ready To Fund	084	120	01	013	110	2	49	65	860,000	249,029,100
AZ09158-2901*	WINSLOW SCATTERED CISTERNS FY2023	Tier 1: Ready To Fund	084	120	02	019	111	5	48	4	453,000	249,482,100
AZ09166-2501*	Kayenta-EI Capitan East Cisterns	Tier 1: Ready To Fund	084	120	02	015	112	5	48	3	319,000	249,801,100
AZ01026-1403	Houck Burntwater East (X=Q84)	Tier 2: Engineering Assessed	084	120	04	014	113	5	48	21	1,413,000	251,214,100
NM17418-2701	Gallup Failed Septics DL 4 - East	Tier 1: Ready To Fund	084	120	04	014	114	4	48	4	118,000	251,332,100
AZ03135-2402	Tuba City WWTP Upgrades NTUA Ph 2 (X)	Tier 2: Engineering Assessed	084	120	02	018	115	3	48	655	12,602,476	263,934,576
AZ01053-2022	SAWMILL INTERTIE	Tier 3: Preliminarily Assessed	084	120	01	013	116	3	48	39	916,000	264,850,576
AZ09158-2601*	WINSLOW DL4 ST/DF REPLACEMENT FY2023	Tier 2: Engineering Assessed	084	120	02	019	117	4	46	13	757,000	265,607,576
NM17470-3001*	Rock Springs Pablo Extension	Tier 2: Engineering Assessed	084	120	04	014	118	5	46	3	226,000	265,833,576
UT19800-0801*	WESTWATER - BLANDING New On-Site Water System	Tier 3: Preliminarily Assessed	084	120	03	017	119	4	45	21	3,444,000	269,277,576
AZ03109-0603*	COPPERMINE - KOKO EXT PHASE 3 LE9	Tier 2: Engineering Assessed	084	120	02	018	120	5	45	32	4,002,000	273,279,576
AZ09164-0302*	INDIAN WELLS - PEANUT EXT.	Tier 2: Engineering Assessed	084	120	02	019	121	5	45	13	1,521,036	274,800,612
AZ09164-0904*	INDIAN WELLS - GORILLA HEAD PH2 EXT LD1	Tier 3: Preliminarily Assessed	084	120	02	019	122	4	45	18	1,425,008	276,225,620
AZ09175-2501*	Pinon Low Pressure and WL Extension	Tier 2: Engineering Assessed	084	120	01	016	123	2	45	23	926,003	277,151,623
NM17475-0802	PTF W66 Casamero Lake Well- Phase 2	Tier 1: Ready To Fund	084	120	04	011	124	2	45	375	1,575,129	278,726,752
NM17448-0106*	MARIANO LAKE EXT. PHASE 6 (4 PV cisterns?)	Tier 2: Engineering Assessed	084	120	04	011	125	5	44	7	2,120,000	280,846,752
NM17426-0202*	NAHODISHGISH SW EXTENSION	Tier 2: Engineering Assessed	084	120	04	011	126	4	44	4	502,000	281,348,752
NM17477-0302*	STANDING ROCK NE-Extension (Phase 2)	Tier 2: Engineering Assessed	084	120	04	011	127	4	44	12	1,854,000	283,202,752
NM24645-0501*	White Rock New Tank & Booster for System Pressure	Tier 2: Engineering Assessed	084	120	03	012	128	5	44	6	1,358,004	284,560,756

AZ01024-1001*	Fort Defiance Sewerline Ext. (XP3)	Tier 2: Engineering Assessed	084	120	01	013	129	2	44	11	804,000	285,364,756
UT19800-1102*	ANETH MAIL TRAIL WATERLINE U64	Tier 2: Engineering Assessed	084	120	03	017	130	4	43	6	1,665,000	287,029,756
NM17403-0302*	Baca South Extensions LC1	Tier 2: Engineering Assessed	084	120	04	014	131	4	43	17	3,562,000	290,591,756
NM17403-0602*	Baca Scattered Extension (1 home)	Tier 2: Engineering Assessed	084	120	04	014	132	4	43	1	517,000	291,108,756
NM17500-0702*	BECENTI-Flat Lake-Extensions	Tier 3: Preliminarily Assessed	084	120	04	014	133	4	43	5	1,244,000	292,352,756
NM17500-0602*	BECENTI-Milk Lake-Extensions	Tier 2: Engineering Assessed	084	120	04	014	134	4	43	4	1,094,000	293,446,756
AZ03103-4005*	BODAWAY Isolated Waterline Extension Phase IV U59	Tier 2: Engineering Assessed	084	120	02	018	135	4	43	13	8,502,000	301,948,756
AZ03103-4002*	BODAWAY Crooked Ridge WL Extens (U59)	Tier 3: Preliminarily Assessed	084	120	02	018	136	4	43	8	3,543,000	305,491,756
AZ03103-4003*	BODAWAY Tanner-Hamblin Divide WL Extn (U59)	Tier 2: Engineering Assessed	084	120	02	018	137	4	43	31	9,661,000	315,152,756
NM24413-1502*	BURNHAM PHASE II HUNTER WASH EXT LE3	Tier 2: Engineering Assessed	084	120	03	017	138	4	43	4	1,273,000	316,425,756
NM24413-0702*	BURNHAM NORTH W/L EXT I	Tier 2: Engineering Assessed	084	120	03	017	139	4	43	5	1,030,000	317,455,756
AZ03104-1403*	CAMERON Gray Mountain Extension - Phase III U94	Tier 2: Engineering Assessed	084	120	02	018	140	4	43	26	2,945,000	320,400,756
AZ03104-1203*	CAMERON LCR Gorge Extension-Phase II	Tier 2: Engineering Assessed	084	120	02	018	141	4	43	11	7,242,004	327,642,760
AZ03104-1406*	CAMERON Gray Mountain Lava Wash Extension - Phase V	Tier 2: Engineering Assessed	084	120	02	018	142	4	43	15	5,838,000	333,480,760
AZ03104-1404*	CAMERON Gray Mountain Extension - Phase IV	Tier 2: Engineering Assessed	084	120	02	018	143	4	43	30	8,262,000	341,742,760
AZ01012-0502*	Chinle Infeasible Waterline Extensions	Tier 2: Engineering Assessed	084	120	01	016	144	4	43	11	3,971,000	345,713,760
AZ03109-0802*	Coppermine WL Extensions	Tier 2: Engineering Assessed	084	120	02	018	145	4	43	15	7,127,000	352,840,760
AZ03109-0803*	Southwest Coppermine WL Ext.	Tier 2: Engineering Assessed	084	120	02	018	146	4	43	5	1,269,000	354,109,760
AZ01015-1501*	Cottonwood Infeasible Waterline Extensions	Tier 2: Engineering Assessed	084	120	01	016	147	4	43	8	4,288,000	358,397,760
AZ01015-0402*	Tselani-Cottonwood Extension (Sihasin 2018 NTUA?)	Tier 3: Preliminarily Assessed	084	120	01	016	148	4	43	3	842,000	359,239,760
NM17423-0504*	COYOTE CANYON-South Extensions	Tier 2: Engineering Assessed	084	120	04	014	149	4	43	6	1,796,000	361,035,760
NM17423-0802*	COYOTE CANYON-Red Water Pond Extension U29	Tier 2: Engineering Assessed	084	120	04	014	150	4	43	16	1,813,000	362,848,760
NM24608-0502*	CRYSTAL MILKWATER WATERLINE EXTENSION	Tier 2: Engineering Assessed	084	120	01	013	151	4	43	19	3,398,000	366,246,760
AZ09160-0703*	Forest Lake North and East WL Extensions LJ9	Tier 2: Engineering Assessed	084	120	01	016	152	4	43	28	5,875,000	372,121,760
AZ09160-1007*	Many Mules Waterline Phase 5	Tier 2: Engineering Assessed	084	120	01	016	153	5	43	17	6,697,000	378,818,760
AZ09033-1402*	GWS ANTELOPE TRAIL EXT	Tier 2: Engineering Assessed	084	120	02	019	154	4	43	14	2,211,006	381,029,766
AZ09033-1403*	GWS ANTELOPE TRAIL PH2 EXT.	Tier 2: Engineering Assessed	084	120	02	019	155	4	43	5	2,675,000	383,704,766
NM17502-0103*	Haystack Extensions W23	Tier 2: Engineering Assessed	084	120	04	014	156	4	43	6	1,642,000	385,346,766
NM24616-0302*	HUERFANO CARSON NORTH WL EXT PH II W51	Tier 2: Engineering Assessed	084	120	03	012	157	4	43	3	1,420,000	386,766,766
NM24616-0602*	Otis South WL Ext II	Tier 2: Engineering Assessed	084	120	03	012	158	4	43	1	392,000	387,158,766
AZ09164-0902*	INDIAN WELLS - GORILLA HEAD EXT. V01	Tier 2: Engineering Assessed	084	120	02	019	159	4	43	39	6,400,000	393,558,766
AZ09164-0905*	INDIAN WELLS TURKEY TRACK EXT	Tier 2: Engineering Assessed	084	120	02	019	160	4	43	13	3,907,007	397,465,773
AZ09164-0002*	INDIAN WELLS SCATTERED EXTENSIONS	Tier 2: Engineering Assessed	084	120	02	019	161	4	43	5	792,000	398,257,773
AZ01030-0502*	Kinlichee Waterline Exts.	Tier 2: Engineering Assessed	084	120	01	013	162	4	43	21	2,992,000	401,249,773
AZ01031-0103*	KLGETOH -NAVAJO STATION EXTENSIONS V04	Tier 2: Engineering Assessed	084	120	01	013	163	4	43	16	4,518,000	405,767,773
AZ01031-0302*	KLGETOH - TRNSWSTRN ST RD EXT V05	Tier 2: Engineering Assessed	084	120	01	013	164	4	43	33	6,208,000	411,975,773
NM24446-0702*	Lake Valley NE Waterline PHASE I	Tier 2: Engineering Assessed	084	120	03	012	165	4	43	3	474,000	412,449,773
NM24446-0703*	Lake Valley NE Waterline PHASE II	Tier 2: Engineering Assessed	084	120	03	012	166	4	43	3	1,730,000	414,179,773
NM24446-0705*	Lake Valley Janice Pablo Waterline (1 home)	Tier 2: Engineering Assessed	084	120	03	012	167	4	43	1	499,000	414,678,773
AZ03108-1606*	WEST LEUPP PH1A WL EXT T99/XQ1/W04	Tier 2: Engineering Assessed	084	120	02	019	168	5	43	24	6,152,000	420,830,773
AZ03108-1603*	WEST LEUPP PH2 WL EXT XQ1	Tier 2: Engineering Assessed	084	120	02	019	169	5	43	32	7,817,000	428,647,773
AZ03108-1604*	WEST LEUPP PH3 WL EXT	Tier 2: Engineering Assessed	084	120	02	019	170	5	43	8	4,288,000	432,935,773
AZ03108-1902*	WEST LEUPP SCATTERED EXT (2 homes)	Tier 2: Engineering Assessed	084	120	02	019	171	4	43	2	1,850,000	434,785,773
AZ03108-1702*	LEUPP SCATTERED EXT (1 home)	Tier 2: Engineering Assessed	084	120	02	019	172	4	43	1	817,000	435,602,773
AZ03108-1102*	LEUPP SAN FRANCISCO WASH EXT.D5	Tier 2: Engineering Assessed	084	120	02	019	173	4	43	24	5,866,000	441,468,773
AZ03108-1202*	LEUPP PADRE CANYON EXT DIST. 5	Tier 2: Engineering Assessed	084	120	02	019	174	4	43	21	9,563,000	451,031,773
AZ03108-1303*	LEUPP CANYON DIABLO EXT DIST. 5	Tier 2: Engineering Assessed	084	120	02	019	175	4	43	14	6,588,000	457,619,773
AZ03108-1605*	LEUPP - GRAND FALLS EXTENSION	Tier 3: Preliminarily Assessed	084	120	02	019	176	5	43	42	11,007,000	468,626,773
AZ03108-1404*	LEUPP - GRAND FALLS SCATT. EXTENSIONS	Tier 3: Preliminarily Assessed	084	120	02	019	177	4	43	11	6,733,000	475,359,773
NM17503-0302*	LITTLEWATER NW EXTENSION (1 home)	Tier 2: Engineering Assessed	084	120	04	011	178	4	43	1	285,000	475,644,773
NM24622-0801*	Nageezi Martinez-Lopez Waterline	Tier 2: Engineering Assessed	084	120	03	012	179	4	43	2	508,000	476,152,773
NM24623-0102*	Naschitti-Bluerock-Wilson Extensions	Tier 2: Engineering Assessed	084	120	04	014	180	4	43	14	3,093,000	479,245,773
NM24623-0402*	Naschitti-Wildcat Springs Extensions	Tier 2: Engineering Assessed	084	120	04	014	181	4	43	17	3,330,000	482,575,773
UT19813-0602*	Nav Mtn Rainbow City East Ext.	Tier 2: Engineering Assessed	084	120	02	018	182	4	43	4	782,000	483,357,773
AZ01040-0502*	Nazlini-Flatrocks Ext. Ph 2 U31	Tier 2: Engineering Assessed	084	120	01	016	183	4	43	5	1,916,000	485,273,773
AZ01040-0302*	Nazlini North Waterline Extension U61	Tier 2: Engineering Assessed	084	120	01	016	184	4	43	16	4,012,000	489,285,773
AZ01040-0503*	Nazlini Mesa Top Waterline Extension	Tier 2: Engineering Assessed	084	120	01	016	185	4	43	8	2,158,000	491,443,773
AZ01041-0502*	OAK SPRINGS EAST (TOP) EXTENTION W09	Tier 2: Engineering Assessed	084	120	01	013	186	4	43	12	2,601,000	494,044,773
NM17458-0201*	Pinedale Allotment Dispute	Tier 2: Engineering Assessed	084	120	04	014	187	4	43	1	129,000	494,173,773
AZ09175-2602*	NW PINON EXT. - WHITE VALLEY EXT. PH 2 LE7	Tier 2: Engineering Assessed	084	120	01	016	188	4	43	4	1,017,000	495,190,773
AZ09175-1502*	PINON-WEPO WASH EXT. PH 2	Tier 2: Engineering Assessed	084	120	01	016	189	4	43	25	5,985,000	501,175,773
AZ09175-1503*	PINON-WEPO WASH EXT. PH 3	Tier 2: Engineering Assessed	084	120	01	016	190	4	43	8	2,701,000	503,876,773
AZ01045-1302*	RED VALLEY SOUTH WL EXTENSION	Tier 2: Engineering Assessed	084	120	03	017	191	4	43	1	571,000	504,447,773
AZ01045-0602*	Red Valley Grace Begay Waterline Extension Ph I	Tier 3: Preliminarily Assessed	084	120	03	017	192	4	43	1	603,000	505,050,773
AZ01048-0504*	Round Rock Infeasible Waterline Extensions	Tier 2: Engineering Assessed	084	120	01	016	193	4	43	10	8,555,000	513,605,773
AZ01048-0202*	Round Rock NE Waterline Extension	Tier 2: Engineering Assessed	084	120	01	016	194	4	43	9	5,568,000	519,173,773
AZ01053-0403*	SAWMILL WHITE CLAY WL EXT.	Tier 2: Engineering Assessed	084	120	01	013	195	4	43	65	9,991,000	529,164,773

AZ01054-0105*	Spider Rock Phase 4 WL Extension	Tier 2: Engineering Assessed	084	120	01	016	196	4	43	57	8,738,000	537,902,773
NM17477-0102*	STANDING ROCK SOUTH-Extension	Tier 2: Engineering Assessed	084	120	04	011	197	4	43	4	1,255,000	539,157,773
NM17477-0702*	STANDING ROCK SE - Extension	Tier 2: Engineering Assessed	084	120	04	011	198	4	43	6	1,133,000	540,290,773
NM17477-0303*	STANDING ROCK NE-Extension (Phase 3)	Tier 2: Engineering Assessed	084	120	04	011	199	4	43	7	1,350,000	541,640,773
AZ01061-0503*	Teec Yellow Rock Point WL Ext, Ph II (1 home)	Tier 2: Engineering Assessed	084	120	03	017	200	4	43	1	684,000	542,324,773
AZ01061-0403*	Teec Nos Pos Tso Waterline Extension	Tier 2: Engineering Assessed	084	120	03	017	201	4	43	3	1,093,000	543,417,773
NM17483-1202*	Tohatchi Flowing Well Ext	Tier 2: Engineering Assessed	084	120	04	014	202	4	43	2	335,000	543,752,773
NM17483-1402*	Tohatchi East Red Willow Ext (1 home)	Tier 2: Engineering Assessed	084	120	04	014	203	4	43	1	296,000	544,048,773
NM17483-0302*	TOHATCHI SRW EXTENSION	Tier 2: Engineering Assessed	084	120	04	014	204	4	43	6	1,929,000	545,977,773
AZ03132-0105*	TOLANI LAKE PRICE II EXT. DIST. 5	Tier 2: Engineering Assessed	084	120	02	019	205	4	43	4	1,749,000	547,726,773
AZ03132-0804*	TOLANI LK BLACK FALLS II EXT. DIST5	Tier 3: Preliminarily Assessed	084	120	02	019	206	4	43	10	5,917,000	553,643,773
AZ03132-0902*	TOLANI LAKE SCATTERED EXTENSIONS	Tier 3: Preliminarily Assessed	084	120	02	019	207	4	43	10	2,052,000	555,695,773
AZ03132-1102*	TOLANI LK NPL SCATT. EXT. DIST. 5	Tier 3: Preliminarily Assessed	084	120	02	019	208	4	43	2	543,000	556,238,773
AZ03132-1201*	TOLANI LAKE NORTH LEUPP EXT.	Tier 2: Engineering Assessed	084	120	02	019	209	4	43	10	2,682,000	558,920,773
AZ03132-0701*	TOLANI LAKE YAADEESKIDI MESA EXT	Tier 3: Preliminarily Assessed	084	120	02	019	210	4	43	9	1,926,000	560,846,773
NM17003-0402*	TSAYATOH-STATE LINE EXT.	Tier 2: Engineering Assessed	084	120	04	014	211	4	43	5	1,158,000	562,004,773
AZ03135-4002*	TUBA CITY Preston Mesa Scattered Extensions	Tier 2: Engineering Assessed	084	120	02	018	212	4	43	7	3,505,000	565,509,773
AZ09921-1002*	WHITE CONE - SCATTERED EXTENSION	Tier 2: Engineering Assessed	084	120	02	019	213	4	43	4	1,479,000	566,988,773
AZ01072-0402*	WIDE RUINS GREY CACTUS RD WL EXT. LE8	Tier 2: Engineering Assessed	084	120	01	013	214	4	43	58	6,986,000	573,974,773
AZ01072-0602*	Wide Ruins West WL Ext.	Tier 2: Engineering Assessed	084	120	01	013	215	4	43	14	1,602,000	575,576,773
AZ01072-0802*	Wide Ruins South PH II WL Ext. XU1 (LK1 Cisterns)	Tier 2: Engineering Assessed	084	120	01	013	216	4	43	49	7,713,000	583,289,773
AZ03135-3101	Tuba City SU Failed Drainfields	Tier 2: Engineering Assessed	084	120	02	018	217	4	43	43	1,762,000	585,051,773
NM17487-2701*	Twin Lakes Watson Rd Individual Lagoon	Tier 3: Preliminarily Assessed	084	120	04	014	218	4	43	2	121,000	585,172,773
NM24631-2801	Cudei-Rattlesnake Storage Tank 2	Tier 3: Preliminarily Assessed	084	120	03	017	219	2	43	76	598,000	585,770,773
AZ01061-0402	Teec Nos Pos Tso Cisterns - Land Dispute (1 home)	Tier 3: Preliminarily Assessed	084	120	03	017	220	5	42	1	45,000	585,815,773
AZ01041-0402*	OAK SPRINGS SOUTH EXT. (Ph1 W08) - removed Sihasin	Tier 2: Engineering Assessed	084	120	01	013	221	4	42	2	1,759,000	587,574,773
AZ09180-1701*	SHONTO BLACK MESA WASH JUA WATERLINE EXT.	Tier 2: Engineering Assessed	084	120	02	018	222	4	42	6	4,054,000	591,628,773
NM17418-2801	Gallup Failed Septics DL 3 - East	Tier 2: Engineering Assessed	084	120	04	014	223	3	41	7	166,000	591,794,773
AZ01011-1201	SIHASIN W44 Chilchinbeto Yellowhair CWS Upgrade	Tier 2: Engineering Assessed	084	120	02	015	224	2	41	236	2,232,783	594,027,556
NM24608-0802	SIHASIN Crystal Pumping Facilities - W10 Companion	Tier 2: Engineering Assessed	084	120	01	013	225	2	41	271	609,000	594,636,556
AZ09033-1501	DISTRICT 7 GW TO WOOD CHOP UPGRADES PH2 R88	Tier 1: Ready To Fund	084	120	02	019	226	2	41	1195	1,156,800	595,793,356
AZ01040-0601	SIHASIN W36 Nazlini Additional Water Source	Tier 1: Ready To Fund	084	120	01	016	227	2	41	168	1,639,000	597,432,356
AZ01041-1001	SIHASIN W38 Hunter's Pt./Oak Springs Inter-Tie	Tier 2: Engineering Assessed	084	120	01	013	228	2	41	110	2,022,000	599,454,356
NM17475-0801	Smith Lake Well Phase 1 (Booster) -W65	Tier 1: Ready To Fund	084	120	04	011	229	2	41	375	921,116	600,375,472
AZ01058-1201	Sweetwater Walker Wash Storage Tank 2	Tier 3: Preliminarily Assessed	084	120	03	017	230	2	41	177	582,000	600,957,472
AZ03135-0705	Tuba City North Tanks Waterline Extension	Tier 2: Engineering Assessed	084	120	02	018	231	2	41	16	193,000	601,150,472
NM01084-0702*	Canoncito Scattered - Extension	Tier 2: Engineering Assessed	084	120	04	014	232	4	40	12	2,415,000	603,565,472
NM17003-1101*	TSAYATOH-E. TSE BONITO EXT. XT3 (BIA-CGW)	Tier 2: Engineering Assessed	084	120	04	014	233	2	40	14	921,564	604,487,036
AZ01058-1008	Shiprock to Sweetwater/Aneth Phase 8	Tier 2: Engineering Assessed	084	120	03	017	234	3	40	501	8,721,588	613,208,624
AZ01066-0802*	TSAIL-BLACK ROCK WATERLINE EXTENSION	Tier 2: Engineering Assessed	084	120	01	013	235	4	39	53	9,142,000	622,350,624
AZ03135-0704*	SIHASIN W46 Tuba City Old Airport Sewer Extension	Tier 2: Engineering Assessed	084	120	02	018	236	2	38	55	1,962,000	624,312,624
NM33140-1701	Ramah Pinehill New WTP XV6	Tier 2: Engineering Assessed	084	120	04	014	237	2	38	314	645,606	624,958,230
NM33140-1801	Ramah Sunset Valley-Rocky Point CWS Intertie	Tier 2: Engineering Assessed	084	120	04	014	238	2	38	121	529,220	625,487,450
NM24631-3004	Shiprock SU failing DF DL 2 & DL 3	Tier 2: Engineering Assessed	084	120	03	017	239	2	37	9	169,000	625,649,450
NM24623-1101	Naschitti-Mexican Springs-Twin Lakes Failed Septics	Tier 1: Ready To Fund	084	120	04	014	240	3	37	11	269,000	625,918,450
AZ01053-0502*	FDSU FAILED SEWER SYSTEMS-DL2	Tier 2: Engineering Assessed	084	120	01	013	241	2	37	8	427,000	626,345,450
AZ01039-0401	Nahata Dzili Septage Lagoon	Tier 3: Preliminarily Assessed	084	120	02	019	242	2	36	446	603,000	626,948,450
AZ09184-0901	TEESTO SEPTAGE LAGOON	Tier 3: Preliminarily Assessed	084	120	02	019	243	2	36	195	467,000	627,415,450
NM17483-0901	Buffalo Springs Pumpouse Replacement	Tier 2: Engineering Assessed	084	120	04	014	244	2	36	497	404,902	627,820,352
AZ01902-2002*	Ganado System WL Exts._ECO Infeasible	Tier 3: Preliminarily Assessed	084	120	01	013	245	2	35	41	21,346,000	649,166,352
AZ03135-0703*	TUBA CITY SOUTH SEWER EXTENSIONS	Tier 2: Engineering Assessed	084	120	02	018	246	2	33	19	535,000	649,701,352
AZ03135-0702*	TUBA CITY NW SEWERLINE - PHASE II	Tier 2: Engineering Assessed	084	120	02	018	247	2	32	76	2,881,000	652,582,352
AZ03135-0701*	SIHASIN W49 TUBA CITY NW SEWERLINE - PHASE I	Tier 2: Engineering Assessed	084	120	02	018	248	2	31	40	1,602,000	654,184,352
AZ01902-2101*	Ganado WWTP Improvements Ph 1	Tier 2: Engineering Assessed	084	120	01	020	249	3	31	140	11,001,720	665,186,072
AZ09158-0701	DILKON DIST- 7 TANK PAINTING	Tier 3: Preliminarily Assessed	084	120	02	019	250	2	31	238	351,852	665,537,924
AZ09166-5501*	Kayenta SU Failed STDF 2022	Tier 2: Engineering Assessed	084	120	02	015	251	3	30	30	1,542,000	667,079,924
NM17002-1202*	Chichiltah-Red Rock Failed STDF DL2	Tier 2: Engineering Assessed	084	120	04	014	252	2	29	3	69,600	667,149,524
NM24616-0802*	Blanco Canyon Re-chlorination Station	Tier 3: Preliminarily Assessed	084	120	03	012	253	2	28	42	1,531,000	668,680,524
NM28341-1301*	ALAMO APACHE WELL (Drought Well) UPGRADE	Tier 3: Preliminarily Assessed	084	120	04	014	254	1	27	378	1,706,000	670,386,524
AZ09158-2801*	WINSLOW DL3 ST/DF REPLACEMENT FY2023	Tier 2: Engineering Assessed	084	120	02	019	255	3	25	1	107,000	670,493,524
UT19800-0802	Westwater-Blanding Off-Site City Water Improvements	Tier 1: Ready To Fund	084	120	03	017	256	4	25	21	49,953	670,543,477
AZ09921-0901*	WHITE CONE TANK PAINTING	Tier 2: Engineering Assessed	084	120	02	019	257	1	25	394	186,545	670,730,022
NM24631-2202*	Shiprock Farm Area Sewer Ph III	Tier 3: Preliminarily Assessed	084	120	03	017	258	2	22	84	5,216,000	675,946,022
NM17450-0901	Navajo Townsite Lagoon Expansion, Phase 2	Tier 2: Engineering Assessed	084	120	01	013	259	2	22	289	2,174,784	678,120,806
AZ01902-1200*	Ganado North Sewer Exts.	Tier 3: Preliminarily Assessed	084	120	01	013	260	1	20	31	3,309,000	681,429,806
NM24614-0601	Hogback Solid Waste Dump Closure	Tier 3: Preliminarily Assessed	084	120	03	017	261	3	20	37	41,000	681,470,806
AZ03132-1301	Tolani Lake Dump Closures	Tier 3: Preliminarily Assessed	084	120	02	019	262	3	20	51	81,000	681,551,806

AZ09921-1201	White Cone Chapter Solid Waste Open Dump	Tier 3: Preliminarily Assessed	084	120	02	019	263	3	20	87	291,000	681,842,806
AZ09158-2401*	WINSLOW DL2 ST/DF REPLACEMENT FY2023	Tier 2: Engineering Assessed	084	120	02	019	264	2	15	5	314,000	682,156,806

* (after project number) indicates infeasible projects
BOLD rows indicate projects without homes

Report Criteria

Dataset:	Snapshot – System-Wide: HQ (#20031 12/23/2022 06:07 Clapp, Ryan)
Area(s):	NA
Funded?	No
Feasible?	All
Reportable?	Yes
Eligible:	Eligible
Project Tier(s):	Tier 1: Ready To Fund, Tier 2: Engineering Assessed, Tier 3: Preliminarily Assessed
Sorted By:	Area Priority